

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>	<b>Ten Years</b>
<b><u>General /G.O. Bonds</u></b>											
643 Police Headquarters (New)	38,370,000 *	0	0	0	0	0	0	0	0	0	38,370,000
107 Golf Course Club House and Maintenance Buildings	5,600,000	0	0	0	0	0	0	0	0	0	5,600,000
121 Vehicle & Equipment Replacement Program	1,507,000	1,924,000	1,806,000	1,792,000	1,874,000	1,394,000	1,864,000	2,033,000	2,646,000	2,130,000	18,970,000
4 Fire Department Vehicle Replacement	1,180,000	2,805,000	1,350,000	1,445,000	2,865,000	1,680,000	515,000	550,000	0	0	12,390,000
628 LED Streetlight Replacement	1,150,000	0	0	0	0	0	0	0	0	0	1,150,000
283 Traffic Signals and Traffic Operations Improvements	1,100,000	630,500	633,000	652,000	760,000	680,500	690,500	711,500	733,500	0	6,591,500
590 Downtown Civic District Sidewalk Replacement	630,000	0	0	750,000	0	0	0	0	0	0	1,380,000
557 Memorial Field	610,000 *	5,850,000	0	0	6,950,000	0	0	0	0	0	13,410,000
83 Storm Water Improvements	500,000	0	250,000	750,000	0	0	0	0	0	0	1,500,000
235 Golf Course Grounds Improvements	400,000	0	0	0	0	0	0	0	0	0	400,000
51 White Park	390,000	950,000	250,000	0	200,000	250,000	120,000	0	0	20,000	2,180,000
563 Master Plan Update	375,000	0	0	0	0	0	0	0	0	0	375,000
68 Library	320,000	0	2,610,000	0	26,100,000	0	0	0	0	0	29,030,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

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	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>	<b>Ten Years</b>
587 Cemetery Improvements	275,000	700,000	350,000	2,430,000	220,000	0	150,000	200,000	950,000	0	5,275,000
594 New Central Fire Station	150,000	0	3,000,000	2,000,000	20,000,000	0	0	0	0	0	25,150,000
443 City-Wide Community Center	130,000	1,300,000	60,000	0	100,000	150,000	0	0	0	0	1,740,000
569 Parks and Cemeteries Small Turf Equipment	125,000	40,000	95,000	65,000	85,000	0	50,000	50,000	30,000	85,000	625,000
56 Rollins Park	110,000	175,000	350,000	0	70,000	0	305,000	30,000	0	0	1,040,000
673 Election Equipment Replacement	90,000	0	0	0	0	0	0	0	0	0	90,000
647 Inflow & Infiltration Removal	55,000	0	0	0	0	0	0	0	0	0	55,000
573 Fire Department Personnel Protective Equipment	50,000	0	0	0	0	0	0	0	0	0	50,000
661 Traffic Signals: Gridsmart Processer Replacement	41,000	0	0	0	0	0	0	70,000	0	0	111,000
17 Sidewalk, Bikeway and Streetscape Improvements	40,000	625,000	0	0	0	0	0	0	0	0	665,000
63 City Wide Recreation Facility Improvements	35,000	1,280,000	220,000	75,000	595,000	0	0	0	0	0	2,205,000
376 Fire Department Hose & Equipment Replacement	21,000	0	40,000	50,000	175,000	40,000	0	0	0	0	326,000
543 Merrimack River Greenway Trail Project	20,000	180,000	2,305,000	0	1,100,000	0	0	0	0	0	3,605,000

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323 Combined Operations & Maintenance Facility (COMF) Improvements	5,000	375,000	335,000	485,000	0	0	0	0	30,000	0	1,230,000
18 Storrs Street Extension, North & South	0	0	0	0	0	0	0	0	500,000	5,000,000	5,500,000
31 Broadway / West Street Intersection Improvements (McKee Square)	0	840,000	0	0	0	0	0	0	0	0	840,000
36 Manchester Street / Route 3 South	0	0	3,200,000	0	0	0	0	0	0	0	3,200,000
52 Keach Park	0	130,000	350,000	0	70,000	30,000	20,000	0	700,000	80,000	1,380,000
54 Russell Martin Park	0	0	0	0	0	0	2,250,000	0	0	0	2,250,000
55 Rolfe Park	0	0	350,000	175,000	80,000	40,000	0	0	0	0	645,000
59 Terrill Park	0	0	3,000,000	0	0	0	1,500,000	0	0	0	4,500,000
60 Kiwanis (Waterfront) Park	0	0	0	0	7,000,000	0	0	0	0	0	7,000,000
64 Arena Improvements	0	1,990,000	0	0	200,000	0	150,000	0	75,000	0	2,415,000
65 City Hall Renovations	0	1,440,000	825,000	11,765,000	40,000	0	0	1,390,000	0	0	15,460,000
252 Fire Station Improvements	0	815,000	0	350,000	0	0	77,000	0	0	84,500	1,326,500
305 Fire Department Communications Equipment	0	820,000	0	0	0	150,000	0	0	0	0	970,000
335 Thermal Imaging Cameras	0	0	0	0	72,000	0	0	0	0	0	72,000
358 Garrison Park	0	0	50,000	350,000	0	0	0	175,000	0	0	575,000
359 Merrill Park	0	0	350,000	0	40,000	80,000	0	75,000	0	0	545,000

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360 Kimball Park	0	0	0	350,000	0	0	80,000	0	0	75,000	505,000
368 Police Department Communications Equipment	0	80,000	0	0	0	180,000	180,000	100,000	0	0	540,000
370 Police Department Ballistic Vest Replacement Program	0	40,000	0	0	0	85,000	0	0	0	85,000	210,000
375 Fire Department Boats	0	0	0	0	0	65,000	0	0	0	0	65,000
381 Landfill Closure and Maintenance	0	0	0	0	0	0	0	15,000,000	0	0	15,000,000
505 South Main Street Corridor Improvements	0	0	0	0	0	0	0	0	160,000	1,150,000	1,310,000
518 Bridge and Dam Maintenance / Repairs	0	300,000	0	0	0	0	0	0	0	0	300,000
527 Fire Department EMS Equipment Replacement	0	165,000	0	0	0	0	0	0	1,000,000	0	1,165,000
528 Pocket Parks	0	0	40,000	0	50,000	0	0	0	1,050,000	0	1,140,000
541 Regional Drive/Chenell Drive Intersection Improvements	0	0	300,000	0	1,900,000	0	0	0	0	0	2,200,000
551 Library Maintenance	0	205,000	625,000	1,500,000	0	0	0	0	0	0	2,330,000
560 Fire Training Facility	0	0	500,000	0	0	0	0	0	0	0	500,000
561 Fire Alarm Infrastructure Replacement	0	20,000	0	0	0	0	0	0	0	0	20,000
567 Penacook Riverfront Parks	0	500,000	0	0	0	0	100,000	0	0	0	600,000
570 Pleasant/Warren/Fruit Intersection Improvements	0	0	0	0	5,000,000	0	0	0	0	0	5,000,000

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579 Downtown Squares	0	1,700,000	0	0	0	0	0	0	0	0	1,700,000
583 New Heights Fire Station	0	0	150,000	0	2,000,000	2,000,000	3,350,000	0	0	0	7,500,000
588 Loudon Road Bridge Improvement Project	0	0	2,630,275	0	0	0	0	0	0	0	2,630,275
602 Iron Works Road Bridge Replacement Project	0	0	0	0	104,000	0	700,000	0	0	0	804,000
611 Eastman Street Retaining Wall	0	0	0	190,000	0	0	0	0	0	0	190,000
630 Police Computer Crimes Hardware and Equipment	0	0	60,000	0	0	0	0	0	0	0	60,000
636 Electric Vehicle (EV) Charging Stations	0	75,000	0	0	50,000	0	0	0	0	0	125,000
645 Police Department RMS/CAD Upgrade	0	600,000	0	0	0	0	0	0	0	0	600,000
656 River Bank Stabilization Projects	0	0	1,000,000	0	0	0	0	0	0	0	1,000,000
659 North Main Street Corridor Improvements	0	0	0	0	200,000	0	0	0	0	0	200,000
664 Concord Stables Redevelopment	0	500,000	0	0	0	0	0	0	0	0	500,000
665 Broadway Fire Station	0	0	0	0	0	0	0	0	7,500,000	0	7,500,000
666 Manor Fire Station	0	0	0	0	0	0	0	0	7,500,000	0	7,500,000
671 Knox Key Secure	0	50,000	0	0	0	0	0	0	0	0	50,000
Total General /G.O. Bonds	53,279,000	27,104,500	27,084,275	25,174,000	77,900,000	6,824,500	12,101,500	20,384,500	22,874,500	8,709,500	281,436,275

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<b><u>General /Capital Transfer</u></b>											
575 Police Vehicle & Equipment Replacement	280,000	285,000	285,000	290,000	290,000	295,000	295,000	295,000	295,000	295,000	2,905,000
2 Information Technology Hardware & Software Replacement	177,000	276,000	262,875	322,500	258,000	294,750	246,375	234,750	233,250	184,500	2,490,000
631 Multi-Function Photocopy Machines	32,000	37,000	30,000	38,000	37,000	41,000	38,000	34,000	39,000	34,000	360,000
615 Fiber System Replacement	25,000	500,000	0	0	0	0	0	0	0	0	525,000
375 Fire Department Boats	22,500	22,500	0	0	0	0	0	0	0	0	45,000
297 Geographic Information Systems (GIS)	10,000	0	0	10,000	0	0	0	0	0	0	20,000
477 Library Equipment Replacement	0	25,000	0	0	0	0	0	0	0	0	25,000
521 Police Firearms Range Improvements	0	50,000	0	0	0	0	0	0	0	25,000	75,000
522 Patrol Rifle Replacements	0	10,000	0	0	30,000	30,000	0	0	30,000	0	100,000
555 Handgun Replacement	0	100,000	0	0	0	0	0	0	0	0	100,000
573 Fire Department Personnel Protective Equipment	0	0	0	425,000	0	0	0	0	0	0	425,000
599 Zoning Update	0	0	0	400,000	0	0	0	0	0	0	400,000
600 Impact Fee Ordinance Update	0	0	0	0	200,000	0	0	0	0	0	200,000

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601 Design Guidelines Update	0	0	0	200,000	0	0	0	0	0	0	200,000
607 Video System Replacement	0	10,000	0	0	0	0	0	0	0	0	10,000
Total General /Capital Transfer	546,500	1,315,500	577,875	1,685,500	815,000	660,750	579,375	563,750	597,250	538,500	7,880,000
<b><u>General /Capital Close-out</u></b>											
64 Arena Improvements	106,830	0	0	0	0	0	0	0	0	0	106,830
68 Library	80,631	0	0	0	0	0	0	0	0	0	80,631
574 Development Permitting Software	77,894	0	0	0	0	0	0	0	0	0	77,894
51 White Park	63,055	0	0	0	0	0	0	0	0	0	63,055
563 Master Plan Update	25,177	0	0	0	0	0	0	0	0	0	25,177
376 Fire Department Hose & Equipment Replacement	15,849	0	0	0	0	0	0	0	0	0	15,849
323 Combined Operations & Maintenance Facility (COMF) Improvements	15,338	0	0	0	0	0	0	0	0	0	15,338
283 Traffic Signals and Traffic Operations Improvements	5,528	0	0	0	0	0	0	0	0	0	5,528
63 City Wide Recreation Facility Improvements	0	21,132	0	0	0	0	0	0	0	0	21,132
Total General /Capital Close-out	390,302	21,132	0	0	0	0	0	0	0	0	411,434

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	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
<b><u>General /Highway Reserve</u></b>											
78 Annual Highway Improvement Program	2,800,000	2,800,000	2,800,000	3,250,000	3,400,000	3,400,000	3,550,000	3,550,000	3,550,000	3,550,000	32,650,000
520 Intersection Safety Improvements	180,000	0	0	0	0	100,000	100,000	100,000	100,000	100,000	680,000
17 Sidewalk, Bikeway and Streetscape Improvements	15,000	0	0	0	0	0	0	0	0	0	15,000
230 Opticom Replacement	0	20,000	0	0	20,000	0	0	20,000	0	0	60,000
518 Bridge and Dam Maintenance / Repairs	0	125,000	75,000	0	0	0	0	0	0	0	200,000
Total General /Highway Reserve	2,995,000	2,945,000	2,875,000	3,250,000	3,420,000	3,500,000	3,650,000	3,670,000	3,650,000	3,650,000	33,605,000
<b><u>General /Donations</u></b>											
557 Memorial Field	750,000 *	5,850,000	0	0	6,950,000	0	0	0	0	0	13,550,000
664 Concord Stables Redevelopment	678,000 *	0	0	0	0	0	0	0	0	0	678,000
60 Kiwanis (Waterfront) Park	500,000 *	0	0	0	0	0	0	0	0	0	500,000
107 Golf Course Club House and Maintenance Buildings	250,000	0	0	0	0	0	0	0	0	0	250,000
515 Golf Course Winter Recreation Improvements	100,000 *	100,000	0	0	50,000	0	0	0	0	0	250,000
59 Terrill Park	0	0	3,000,000	0	0	0	0	0	0	60,000	3,060,000
68 Library	0	0	290,000	0	2,900,000	0	0	0	0	0	3,190,000

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	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
359 Merrill Park	0	0	0	0	0	25,000	0	0	0	0	25,000
502 Whitney Road Extension	0	0	0	0	0	0	0	0	0	2,350,000	2,350,000
519 Manchester Street/Old Turnpike Road Intersection Improvements	0	0	0	2,200,000	0	0	0	0	0	0	2,200,000
543 Merrimack River Greenway Trail Project	0	0	4,000,000	0	1,100,000	0	0	0	0	0	5,100,000
Total General /Donations	2,278,000	5,950,000	7,290,000	2,200,000	11,000,000	25,000	0	0	0	2,410,000	31,153,000
<b><u>Other /Tax Increment Financing</u></b>											
18 Storrs Street Extension, North & South	0	0	0	1,390,000	11,850,000	0	0	0	0	0	13,240,000
Total Other /Tax Increment Financing	0	0	0	1,390,000	11,850,000	0	0	0	0	0	13,240,000
<b><u>Other /Trust</u></b>											
588 Loudon Road Bridge Improvement Project	100,000	0	1,959,113	0	0	0	0	0	0	0	2,059,113
602 Iron Works Road Bridge Replacement Project	75,000	0	0	0	0	0	0	0	0	0	75,000
Total Other /Trust	175,000	0	1,959,113	0	0	0	0	0	0	0	2,134,113
<b><u>Other /HUD Grant</u></b>											
60 Kiwanis (Waterfront) Park	500,000 *	0	0	0	0	0	0	0	0	0	500,000
Total Other /HUD Grant	500,000	0	0	0	0	0	0	0	0	0	500,000

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<b><u>Other /Federal</u></b>											
36 Manchester Street / Route 3 South	520,000 *	0	9,200,000	0	0	0	0	0	0	0	9,720,000
588 Loudon Road Bridge Improvement Project	400,000	0	18,357,552	0	0	0	0	0	0	0	18,757,552
72 Runway Pavement Improvements	175,000 *	500,000	1,040,000	6,220,000	19,800	0	0	0	0	0	7,954,800
543 Merrimack River Greenway Trail Project	80,000	0	1,222,000	0	0	0	0	0	0	0	1,302,000
71 Runway Protection Zones: Property Acquisition	0	0	0	0	0	0	470,250	0	0	0	470,250
77 Airport Snow Removal Equipment (SRE) & Equipment Storage Facility	0	693,000	0	0	0	0	0	0	0	0	693,000
114 Penacook Lake Dam and Spillway Rehabilitation	0	0	2,500,000	0	0	0	0	0	0	0	2,500,000
383 New Airport Terminal Building	0	405,000	378,000	990,000	9,900,000	0	0	0	0	0	11,673,000
468 Reconstruct Taxiway A & Itinerant Ramp	0	0	0	0	165,000	1,100,000	0	0	0	0	1,265,000
492 Runway Protection Zone (RPZ) Obstruction Removal	0	0	205,200	205,200	0	0	0	0	0	0	410,400
534 Tie Down Rehabilitation and Expansion	0	0	0	0	165,000	742,500	1,188,000	0	0	0	2,095,500
536 Hangar Replacement	0	0	0	0	0	0	0	1,624,700	0	0	1,624,700

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567 Penacook Riverfront Parks	0	500,000	0	0	0	0	0	0	0	0	500,000
572 Airport Master Plan	0	300,000	0	0	0	0	0	0	0	0	300,000
629 Police Body Worn Cameras and In-Car Video	0	470,000	0	0	0	0	0	0	0	0	470,000
Total Other /Federal	1,175,000	2,868,000	32,902,752	7,415,200	10,249,800	1,842,500	1,658,250	1,624,700	0	0	59,736,202
<b><u>Other /State</u></b>											
31 Broadway / West Street Intersection Improvements (McKee Square)	375,000 *	3,360,000	0	0	0	0	0	0	0	0	3,735,000
283 Traffic Signals and Traffic Operations Improvements	54,000 *	0	0	0	0	0	0	0	0	0	54,000
72 Runway Pavement Improvements	9,750 *	27,778	65,000	345,556	1,100	0	0	0	0	0	449,184
71 Runway Protection Zones: Property Acquisition	0	0	0	0	0	0	26,125	0	0	0	26,125
77 Airport Snow Removal Equipment (SRE) & Equipment Storage Facility	0	38,500	0	0	0	0	0	0	0	0	38,500
383 New Airport Terminal Building	0	22,500	21,000	55,000	550,000	0	0	0	0	0	648,500
468 Reconstruct Taxiway A & Itinerant Ramp	0	0	0	0	9,168	61,112	0	0	0	0	70,280

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492 Runway Protection Zone (RPZ) Obstruction Removal	0	0	11,400	11,400	0	0	0	0	0	0	22,800
534 Tie Down Rehabilitation and Expansion	0	0	0	0	9,162	41,250	66,000	0	0	0	116,412
536 Hangar Replacement	0	0	0	0	0	0	0	89,650	0	0	89,650
543 Merrimack River Greenway Trail Project	0	0	0	0	8,800,000	0	0	0	0	0	8,800,000
572 Airport Master Plan	0	15,000	0	0	0	0	0	0	0	0	15,000
602 Iron Works Road Bridge Replacement Project	0	0	0	0	416,000	0	2,780,000	0	0	0	3,196,000
Total Other /State	438,750	3,463,778	97,400	411,956	9,785,430	102,362	2,872,125	89,650	0	0	17,261,451

**Parking /G.O. Bonds**

433 School Street Parking Garage (Formerly Durgin Block)	1,190,000	0	0	0	0	0	5,720,000	0	0	0	6,910,000
403 Parking Division Vehicle and Equipment Replacement Program	0	60,000	0	0	65,000	0	0	0	0	0	125,000
432 State Street Parking Garage (Formerly Firehouse Block)	0	675,000	11,945,000	0	0	0	0	200,000	1,500,000	0	14,320,000
529 Storrs Street Parking Garage (Formerly Capital Commons)	0	0	1,815,000	0	0	0	11,000,000	0	0	0	12,815,000
595 Parking Meters	0	0	800,000	1,550,000	0	0	0	0	0	0	2,350,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
596 Surface Lots	0	0	495,000	819,500	0	957,000	0	0	0	0	2,271,500
597 Parking Beacons	0	0	275,000	0	0	0	0	0	0	0	275,000
627 Parking Strategic Plan	0	0	0	0	0	0	305,000	0	0	0	305,000
Total Parking /G.O. Bonds	1,190,000	735,000	15,330,000	2,369,500	65,000	957,000	17,025,000	200,000	1,500,000	0	39,371,500
<b><u>Parking /Capital Transfer</u></b>											
432 State Street Parking Garage (Formerly Firehouse Block)	40,000	0	0	0	0	0	0	0	0	0	40,000
433 School Street Parking Garage (Formerly Durgin Block)	10,000	0	0	0	0	0	0	0	0	0	10,000
597 Parking Beacons	0	0	0	5,000	5,000	5,000	5,000	5,000	5,000	5,000	35,000
Total Parking /Capital Transfer	50,000	0	0	5,000	5,000	5,000	5,000	5,000	5,000	5,000	85,000
<b><u>Parking /Capital Close-out</u></b>											
432 State Street Parking Garage (Formerly Firehouse Block)	73,146	0	0	0	0	0	0	0	0	0	73,146
Total Parking /Capital Close- out	73,146	0	0	0	0	0	0	0	0	0	73,146
<b><u>Arena /G.O. Bonds</u></b>											
64 Arena Improvements	0	0	0	0	70,000	0	0	0	0	0	70,000
Total Arena /G.O. Bonds	0	0	0	0	70,000	0	0	0	0	0	70,000

\*Excluded from Budget Appropriation

CITY OF CONCORD, NEW HAMPSHIRE

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
<b><u>Golf /G.O. Bonds</u></b>											
530 Golf Course Equipment	90,000	35,000	90,000	65,000	35,000	90,000	90,000	35,000	65,000	65,000	660,000
107 Golf Course Club House and Maintenance Buildings	60,000	250,000	45,000	35,000	35,000	50,000	50,000	50,000	55,000	0	630,000
235 Golf Course Grounds Improvements	0	260,000	50,000	35,000	50,000	50,000	35,000	50,000	150,000	100,000	780,000
Total Golf /G.O. Bonds	150,000	545,000	185,000	135,000	120,000	190,000	175,000	135,000	270,000	165,000	2,070,000
<b><u>Airport /G.O. Bonds</u></b>											
471 Airport Fuel Farm	269,000	1,000,000	0	0	0	0	0	0	0	0	1,269,000
72 Runway Pavement Improvements	0	0	65,000	345,556	0	0	0	0	0	0	410,556
75 General Airport Repairs	0	0	150,000	0	0	0	0	0	0	0	150,000
383 New Airport Terminal Building	0	0	0	55,000	550,000	0	0	0	0	0	605,000
514 Airport Parking Lot Improvements	0	0	0	0	0	0	0	0	0	176,000	176,000
Total Airport /G.O. Bonds	269,000	1,000,000	215,000	400,556	550,000	0	0	0	0	176,000	2,610,556
<b><u>Airport /Capital Transfer</u></b>											
72 Runway Pavement Improvements	9,750	27,778	0	0	1,100	0	0	0	0	0	38,628
71 Runway Protection Zones: Property Acquisition	0	0	0	0	0	0	26,125	0	0	0	26,125

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>	<b>Ten Years</b>
75 General Airport Repairs	0	10,000	0	10,000	0	10,000	0	10,000	0	0	40,000
77 Airport Snow Removal Equipment (SRE) & Equipment Storage Facility	0	38,500	0	0	0	0	0	0	0	0	38,500
383 New Airport Terminal Building	0	22,500	21,000	0	0	0	0	0	0	0	43,500
468 Reconstruct Taxiway A & Itinerant Ramp	0	0	0	0	9,168	9,412	0	0	0	0	18,580
492 Runway Protection Zone (RPZ) Obstruction Removal	0	0	11,400	11,400	0	0	0	0	0	0	22,800
534 Tie Down Rehabilitation and Expansion	0	0	0	0	9,162	41,250	66,000	0	0	0	116,412
536 Hangar Replacement	0	0	0	0	0	0	0	89,650	0	0	89,650
572 Airport Master Plan	0	15,000	100,000	0	0	0	0	0	0	0	115,000
Total Airport /Capital Transfer	9,750	113,778	132,400	21,400	19,430	60,662	92,125	99,650	0	0	549,195
<b><u>Water /G.O. Bonds</u></b>											
85 Water Main Replacement	1,451,000	0	0	0	0	2,000,000	0	0	5,000,000	0	8,451,000
372 Water System Pump Station Improvements	1,020,000	250,000	0	0	0	0	550,000	0	0	0	1,820,000
244 Water Meter Replacement Program	250,000	275,000	275,000	275,000	275,000	275,000	275,000	275,000	275,000	275,000	2,725,000
88 Water Plant Improvements	180,000	400,000	400,000	0	950,000	1,025,000	120,000	150,000	300,000	400,000	3,925,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>	<b>Ten Years</b>
669 Water Meter Pit Rehabilitation	85,000	0	0	0	0	0	0	0	0	0	85,000
121 Vehicle & Equipment Replacement Program	82,000	0	254,000	304,000	82,000	442,000	275,000	120,000	323,000	218,000	2,100,000
347 Water Storage Tank Repairs	50,000	55,000	55,000	80,000	0	50,000	60,000	55,000	65,000	80,000	550,000
588 Loudon Road Bridge Improvement Project	50,000	0	1,500,000	0	0	0	0	0	0	0	1,550,000
323 Combined Operations & Maintenance Facility (COMF) Improvements	10,000	355,000	335,000	485,000	0	0	0	0	15,000	0	1,200,000
36 Manchester Street / Route 3 South	0	0	160,000	0	0	0	0	0	0	0	160,000
84 Water Main Cleaning & Lining	0	0	0	0	0	260,000	500,000	475,000	585,000	0	1,820,000
86 Water Main Construction	0	0	1,600,000	0	0	0	0	0	0	0	1,600,000
114 Penacook Lake Dam and Spillway Rehabilitation	0	0	0	0	0	0	0	75,000	0	0	75,000
345 Water Supply Well Field Maintenance	0	0	0	150,000	0	0	0	0	2,000,000	0	2,150,000
482 Water System Asset Management	0	0	0	0	0	0	0	75,000	0	0	75,000
636 Electric Vehicle (EV) Charging Stations	0	0	25,000	0	0	0	0	0	0	0	25,000
Total Water /G.O. Bonds	3,178,000	1,335,000	4,604,000	1,294,000	1,307,000	4,052,000	1,780,000	1,225,000	8,563,000	973,000	28,311,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
<b><u>Water /Capital Transfer</u></b>											
244 Water Meter Replacement Program	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	1,250,000
124 Water System SCADA Improvements	30,000	30,000	30,000	30,000	30,000	30,000	30,000	35,000	35,000	35,000	315,000
2 Information Technology Hardware & Software Replacement	29,500	46,000	43,813	53,750	43,000	49,125	41,063	39,125	38,875	30,750	415,001
297 Geographic Information Systems (GIS)	10,000	0	0	10,000	0	0	0	0	0	0	20,000
451 Leak Detection	10,000	0	0	0	0	15,000	0	0	0	20,000	45,000
88 Water Plant Improvements	0	0	0	0	0	0	0	25,000	0	0	25,000
321 Water System Master Plan & Implementation	0	80,000	40,000	90,000	0	0	70,000	0	0	0	280,000
Total Water /Capital Transfer	204,500	281,000	238,813	308,750	198,000	219,125	266,063	224,125	198,875	210,750	2,350,001
<b><u>Water /Capital Close-out</u></b>											
85 Water Main Replacement	49,142	0	0	0	0	0	0	0	0	0	49,142
Total Water /Capital Close-out	49,142	0	0	0	0	0	0	0	0	0	49,142
<b><u>Sewer /G.O. Bonds</u></b>											
104 Hall Street Waste Water Treatment Plant Improvements	5,654,000	2,005,000	27,025,000	25,000	25,000	150,000	0	1,100,000	0	18,300,000	54,284,000

\*Excluded from Budget Appropriation

CITY OF CONCORD, NEW HAMPSHIRE

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>	<b>Ten Years</b>
648 Wastewater Master Plan Update	750,000	0	0	0	0	0	0	0	0	0	750,000
121 Vehicle & Equipment Replacement Program	180,000	190,000	130,000	280,000	347,000	257,000	415,000	525,000	25,000	417,000	2,766,000
647 Inflow & Infiltration Removal	55,000	0	0	0	0	0	0	0	0	0	55,000
323 Combined Operations & Maintenance Facility (COMF) Improvements	10,000	355,000	335,000	485,000	0	0	0	0	15,000	0	1,200,000
36 Manchester Street / Route 3 South	0	0	500,000	0	0	0	0	0	0	0	500,000
89 Hall Street Waste Water Treatment Plant Odor Control	0	0	0	0	0	0	0	530,000	0	0	530,000
91 Sewer Main Rehabilitation and Construction	0	0	0	1,300,000	1,300,000	1,500,000	3,000,000	1,000,000	1,350,000	1,900,000	11,350,000
275 Sewer Pump Station Improvements	0	250,000	0	0	0	0	0	0	0	0	250,000
410 Sewer Video Inspection Equipment	0	0	0	0	0	0	80,000	0	0	0	80,000
466 Penacook Waste Water Treatment Plant Improvements	0	1,190,000	0	60,000	0	0	0	0	0	0	1,250,000
<b>Total Sewer /G.O. Bonds</b>	<b>6,649,000</b>	<b>3,990,000</b>	<b>27,990,000</b>	<b>2,150,000</b>	<b>1,672,000</b>	<b>1,907,000</b>	<b>3,495,000</b>	<b>3,155,000</b>	<b>1,390,000</b>	<b>20,617,000</b>	<b>73,015,000</b>

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
<b><u>Sewer /Capital Transfer</u></b>											
91 Sewer Main Rehabilitation and Construction	40,000	40,000	40,000	40,000	40,000	40,000	160,000	70,000	70,000	70,000	610,000
2 Information Technology Hardware & Software Replacement	29,500	46,000	43,813	53,750	43,000	49,125	41,063	39,125	38,875	30,750	415,001
297 Geographic Information Systems (GIS)	10,000	0	0	10,000	0	0	0	0	0	0	20,000
410 Sewer Video Inspection Equipment	0	20,000	0	0	0	0	0	0	0	0	20,000
Total Sewer /Capital Transfer	79,500	106,000	83,813	103,750	83,000	89,125	201,063	109,125	108,875	100,750	1,065,001
<b><u>Sewer /Capital Close-out</u></b>											
648 Wastewater Master Plan Update	100,441	0	0	0	0	0	0	0	0	0	100,441
104 Hall Street Waste Water Treatment Plant Improvements	96,330	0	0	0	0	0	0	0	0	0	96,330
Total Sewer /Capital Close-out	196,771	0	0	0	0	0	0	0	0	0	196,771
<b><u>Sewer /Investment Fee Reserve</u></b>											
104 Hall Street Waste Water Treatment Plant Improvements	150,000	0	0	0	0	0	0	0	0	0	150,000
Total Sewer /Investment Fee Reserve	150,000	0	0	0	0	0	0	0	0	0	150,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
<b><u>Solid Waste /Capital Transfer</u></b>											
447 Landfill Soil Vapor Extraction Systems	0	0	0	15,000	25,000	0	0	0	0	0	40,000
Total Solid Waste /Capital Transfer	0	0	0	15,000	25,000	0	0	0	0	0	40,000
<b><u>Solid Waste /G.O. Bonds</u></b>											
447 Landfill Soil Vapor Extraction Systems	0	0	0	45,000	0	0	0	0	0	0	45,000
Total Solid Waste /G.O. Bonds	0	0	0	45,000	0	0	0	0	0	0	45,000
<b><u>General /Impact Fees Rec Dist 3</u></b>											
557 Memorial Field	140,000	0	0	0	0	0	0	0	0	0	140,000
Total General /Impact Fees Rec Dist 3	140,000	0	0	0	0	0	0	0	0	0	140,000
<b><u>General /Impact Fees Traf Dist 3</u></b>											
570 Pleasant/Warren/Fruit Intersection Improvements	100,000	0	0	0	0	0	0	0	0	0	100,000
31 Broadway / West Street Intersection Improvements (McKee Square)	15,000	0	0	0	0	0	0	0	0	0	15,000
Total General /Impact Fees Traf Dist 3	115,000	0	0	0	0	0	0	0	0	0	115,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2026-2035  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
<b><u>General /Impact Fees Traf Dist 4</u></b>											
36 Manchester Street / Route 3 South	170,000 *	0	0	0	0	0	0	0	0	0	170,000
31 Broadway / West Street Intersection Improvements (McKee Square)	10,000	0	0	0	0	0	0	0	0	0	10,000
Total General /Impact Fees Traf Dist 4	180,000	0	0	0	0	0	0	0	0	0	180,000
Grand Total	74,461,361	51,773,688	121,565,441	48,374,612	129,134,660	20,435,024	43,900,501	31,485,500	39,157,500	37,555,500	597,843,787

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**