



FY 2026 Tax Increment Finance Districts & Capital Improvement Program Presentation

City Council Finance Committee Meeting
May 22, 2025

Prepared by
Tim Thompson, AICP, Assistant Director of Community
Development

Tax Increment Financing

TIF OVERVIEW

- Page 205
- City has 3 TIF Districts (NEOCTIF, SBTIF, PVTIF)
- 333 acres, combined (max permitted by law = 4,110 acres RSA 162-K:5 – 5/10% rule)
- Created **\$128,850,305** in new assessed value, combined, since inception



TIF OVERVIEW

- Up **\$53,795** (\$128,796,510) from FY25 due to continued development at Interchange Development, Caleb Penacook Landing, & Isabella Apartments, minus conversion of some property to current use and an abatement in the PVTIF.
- With this Budget, total combined City investment since inception:
 - \$45,868,355; of which \$23.4M were TIF funds.
 - Balance from other Funds (Grants, General Fund, Water, Sewer, Impact Fees, etc.)



NORTH-END OPPORTUNITY CORRIDOR TIF DISTRICT



**2018
Photo**



NORTH-END OPPORTUNITY CORRIDOR TIF DISTRICT

- Pages 206-207
- Enacted in 1998
- Projected sunset date FY 2037 (Tsunis Bonds)
 - Excludes:
 - CIP #18 Storrs Street North
 - CIP 543 MRGT, which may use NEOCTIF funding support for portion of trail located in the TIF District
 - Subject to several other variables as well (future additional infrastructure improvements or growth in net new incremental assessed value).



NORTH-END OPPORTUNITY CORRIDOR TIF DISTRICT

- Captured Assessed Value: **\$51,474,500**
 - Up modestly from FY25 (**\$51,443,800**)
- Have been releasing AV since FY2006 (19 years)
 - FY2019 began releasing 66% of new Assessed Value
 - For FY26, amount released = **\$33,973,170**;
\$959,531 in tax revenues
 - Supports City General Fund, Schools, County and State



NORTH-END OPPORTUNITY CORRIDOR TIF DISTRICT

- FY 2026
 - Revenues: **\$564,300** (up from **\$509,201** in FY25 budget; or **\$55,099** Y-O-Y)
 - Expenditures: **\$251,088** (Up from **\$250,240** in FY25 budget; Essentially flat Y-O-Y)
 - NOI: **\$313,212**
- Fund Balance:
 - FY25 Projected Year End = **\$3,237,102**
 - FY26 Projected = **\$3,550,314** (keeping for CIP #18 Storrs Street North and CIP 543 MRGT through NEOCTIF District)



SEARS BLOCK TIF DISTRICT

2024
Photo



SEARS BLOCK TIF DISTRICT

- Pages 208-209
- Enacted in 2003
- Projected sunset date FY2042
- Captured Assessed Value: **\$53,790,115**
 - Up **4.46%** from FY25 (**\$51,491,273**)
- Has been releasing AV since FY2025 (1 year)
 - FY2025 began releasing 20% of new Assessed Value
 - For FY26, amount released = **\$10,758,018**;
\$303,847 in tax revenues
 - Supports City General Fund, Schools, County and State



SEARS BLOCK TIF DISTRICT

- FY 2026
 - Revenues: **\$1,225,400** (up from **\$1,138,575** in FY25 budget; or **\$86,825** Y-O-Y)
 - Expenditures: **\$1,228,721** (Down from **\$1,246,283** in FY25 budget; or **\$17,562** Y-O-Y)
 - Transfers to General Fund = \$408,810 (Down from \$415,721 in FY25 due to reducing debt service for Main St Project)
 - Transfers to Parking Fund = \$300,191 (Down from \$304,107 in FY25)
 - **Transfers to Parking fund end after FY26**



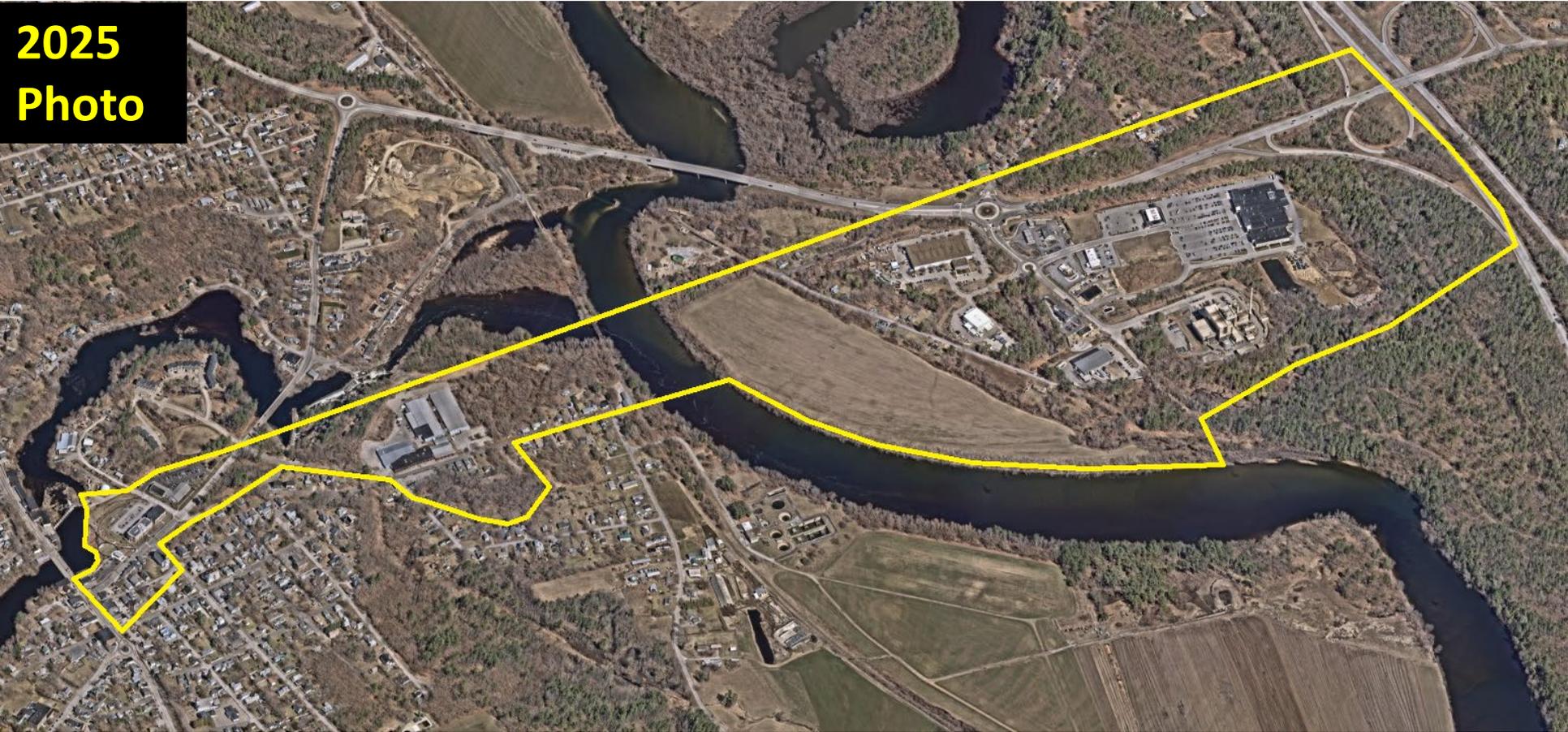
SEARS BLOCK TIF DISTRICT

- NOI: **Negative \$3,321** (improving from FY25's **Negative \$128,578**)
 - *Projecting that growth in Net Operating Income will continue, moving into positive net operating income*
- Fund Balance:
 - FY25 Projected Year End = **\$232,834**
 - FY26 Projected = **\$229,513**



PENACOOK VILLAGE TIF DISTRICT

2025
Photo



PENACOOK VILLAGE TIF DISTRICT

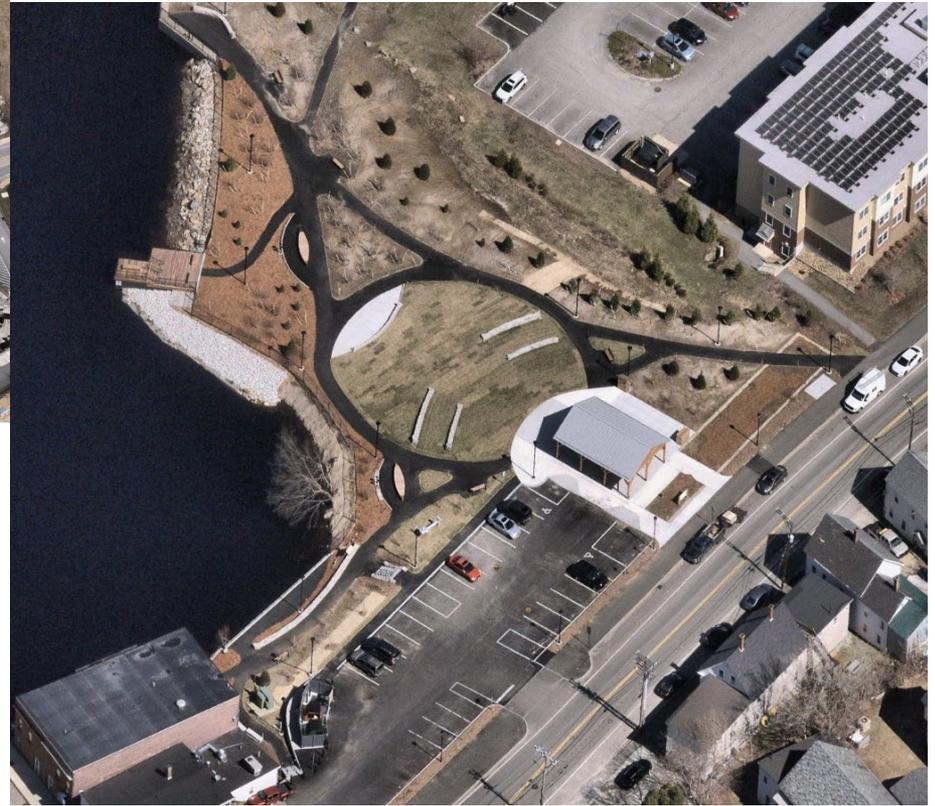
- Pages 210-212
- Enacted in 2010; amended / expanded in 2021 to support:
 - CIP #30 (Hoit / Whitney Intersection Project) / Interchange Development Project
 - CIP #567 Canal Street Riverfront Park at former Allied Leather Tannery site
- Projected sunset date FY2044
 - Subject to several variables including potential additional future infrastructure improvements or growth in net new incremental assessed value.



PENACOOK VILLAGE TIF DISTRICT



CIP #30



CIP #567



PENACOOK VILLAGE TIF DISTRICT

- FY26 Captured Assessed Value: **\$23,585,690** (Down from **\$24,856,894** in FY25 due to an abatement and current use change on land in the district. Would have increased otherwise.)
- FY 2026
 - Revenues: **\$949,369** (up from **\$670,983** in FY25 budget; or **\$278,386** Y-O-Y, includes one-time infusion of impact fee funds to be used for CIP #30 debt payment)
 - Expenditures: **\$687,370** (up from **\$506,175** in FY25 budget; or **\$181,195** Y-O-Y, primarily due to onset of operational expenses for Canal Street Riverfront Park)



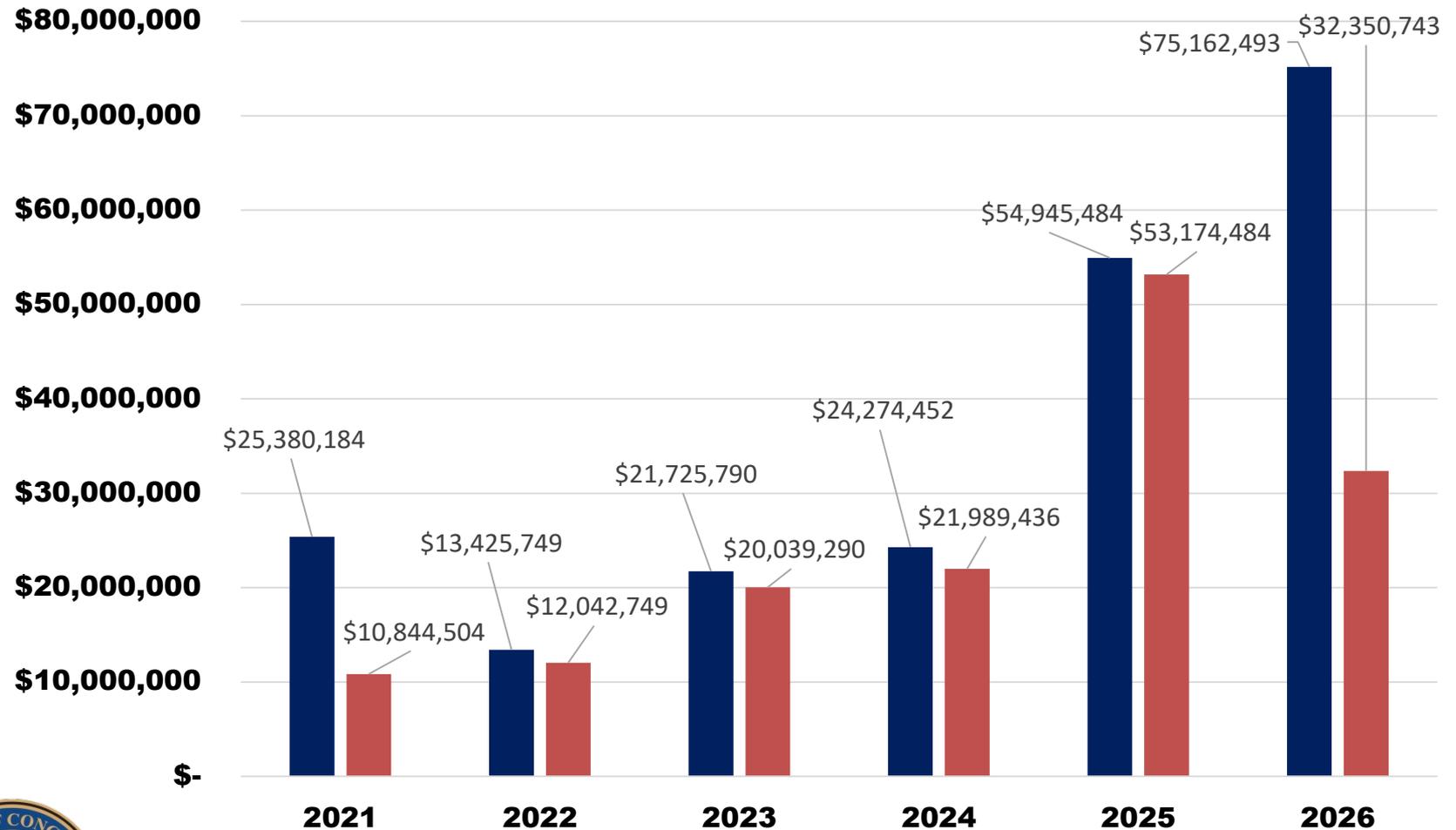
PENACOOK VILLAGE TIF DISTRICT

- NOI: **\$261,999** (up from **\$166,421** in FY25 Budget)
- Fund Balance:
 - FY26 Projected Year End = **\$1,092,580** (up from **\$830,581** FY25 Projected Year End)

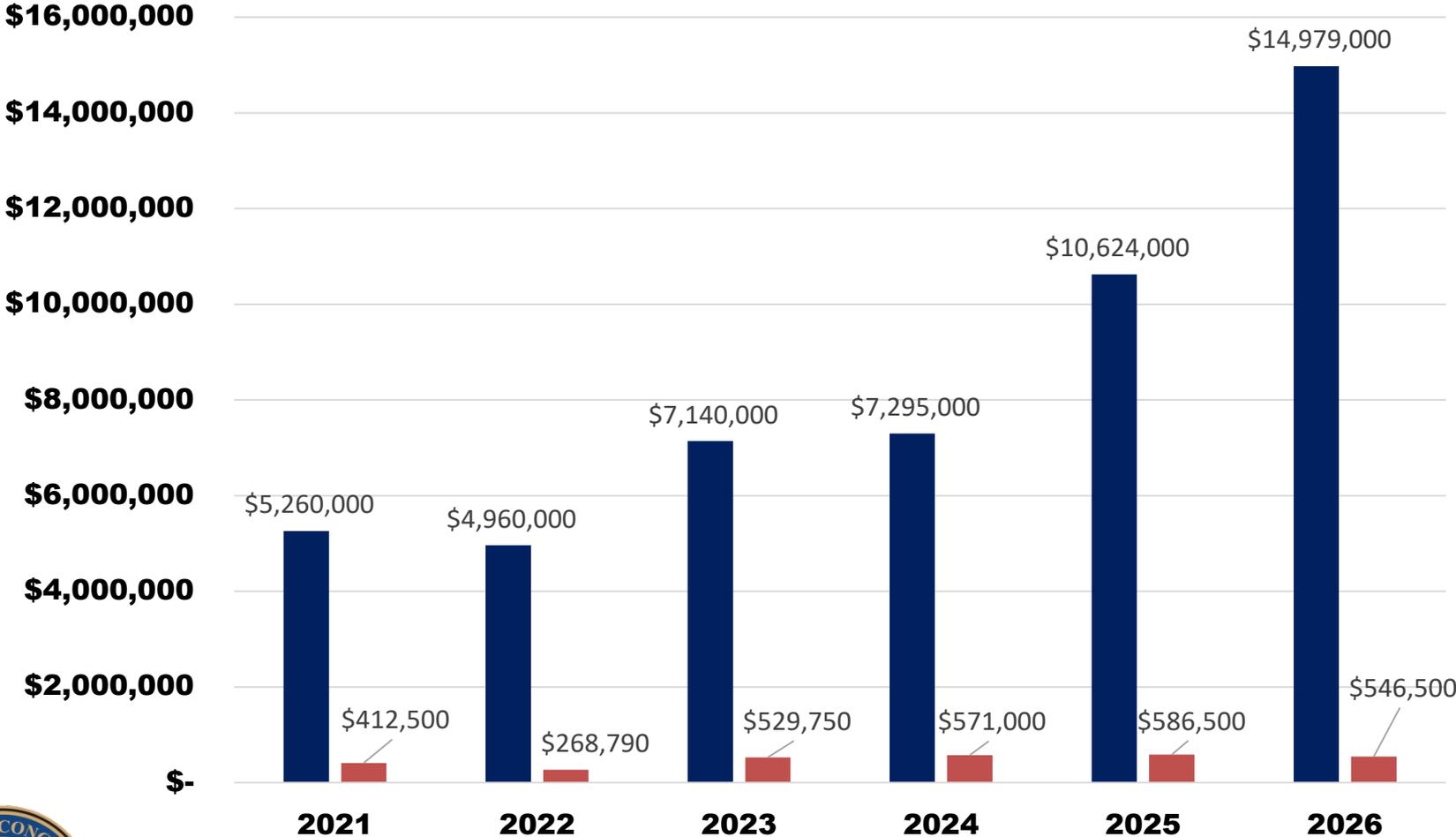


Capital Improvement Program

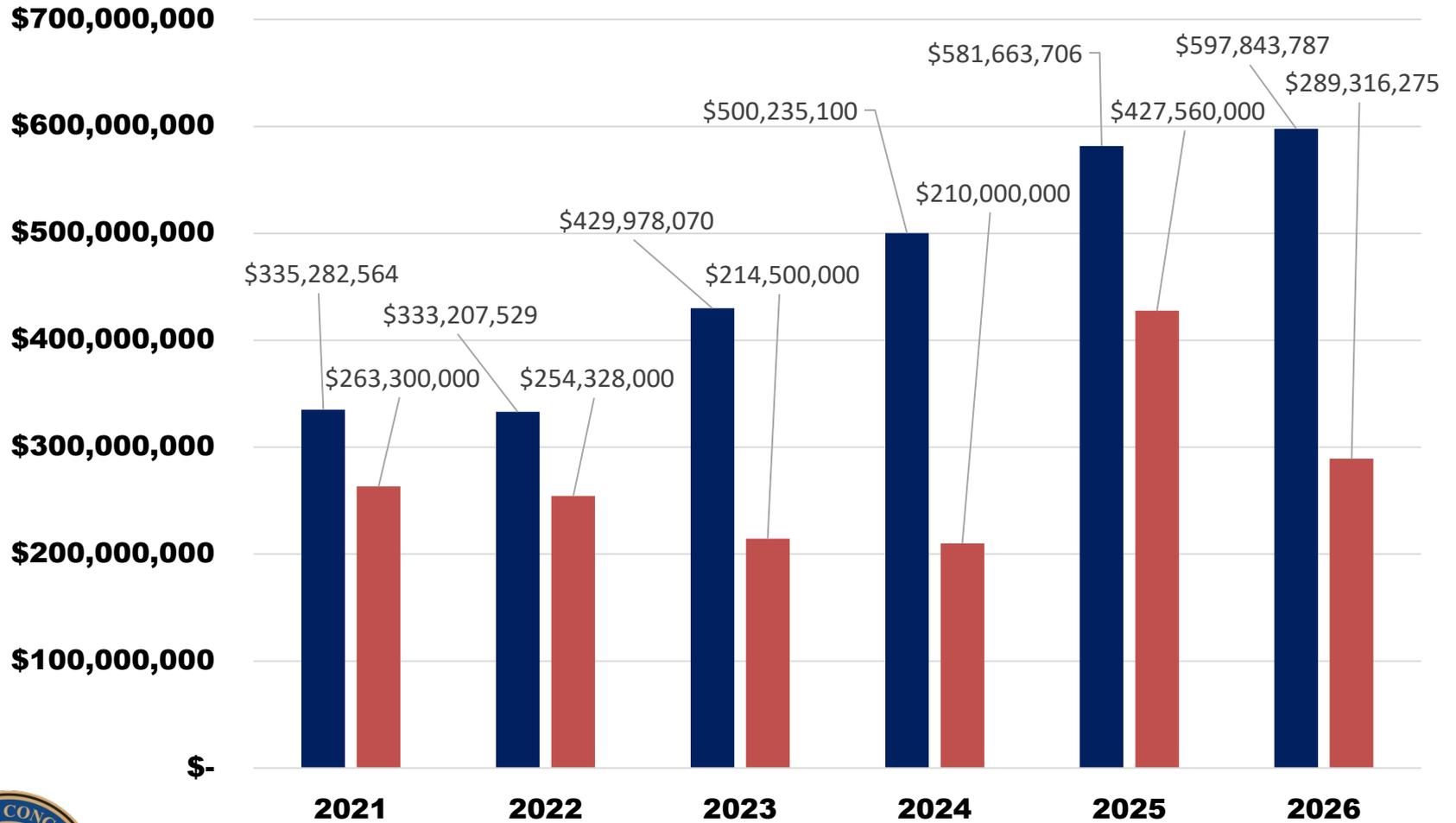
TOTAL BUDGET



GENERAL FUND



TOTAL 10 YEAR PROGRAM (ALL PROJECTS, ALL FUNDS OVER 10 YEARS)



FY2026 CIP 10-YEAR SUMMARY

- **\$597,843,787** Total Cost of All Capital Projects
 - General Fund: **\$289,316,275 – 48.39%**
 - Sewer Fund: **\$74,080,001 – 12.39%**
 - Parking Fund: **\$39,456,500 – 6.60%**
 - Highway Reserve: **\$33,650,000 – 5.63%**
 - Water Fund: **\$30,661,001 – 5.13%**
 - Airport Fund: **\$3,159,751 – 0.53%**
 - Golf Fund: **\$2,070,000 – 0.35%**
 - Solid Waste: **\$85,000 – 0.01%**
 - Arena Fund: **\$70,000 – 0.01%**
 - Other*: **\$125,340,259 – 20.97%**

* Donations, Capital Closeout, Federal, State, TIF, & Trust funds



Airport – Pages 253-255
2 Projects - \$463,500

CIP #72 – RUNWAY PAVEMENT IMPROVEMENTS



CIP #72 – RUNWAY PAVEMENT IMPROVEMENTS

- **\$194,500 Total Cost**
 - Airport Fund: **\$9,750 – 5%**
 - Other (Federal): **\$175,000 – 90%**
 - Other (State): **\$9,750 – 5%**
- **Project description:**
 - Design and construction of signage and lighting for new Taxiway to service United Therapeutics and existing / future Hangar development.
 - Crack seal portions of apron adjacent to Runway 17/35.



CIP #471 – AIRPORT FUEL FARM



CIP #471 – AIRPORT FUEL FARM

- **\$269,000 Total Cost**
 - Airport Fund: **\$269,000 – 100%**
 - Not eligible for State / Federal Funding
 - **Project description:**
 - Design of the fuel facility replacement to comply with current New Hampshire Department of Environmental Services regulations (Current fuel facility installed in 1996).
 - Install new above ground piping connected to the Avgas Pump to maintain Avgas service until FY2027 when the new fuel facility is installed and operational.
 - Install Vapor Recovery Spill Containment Bucket on existing UST tank. NHDES UST facility compliance requirement.
-



Arena – Page 255
1 Project - \$106,830

CIP #64 – ARENA IMPROVEMENTS

- **\$106,830 Total Cost**
 - Other (Capital Closeout): **\$106,830 – 100%**
- **Project description:**
 - Design of outside ice-making plant mechanical room



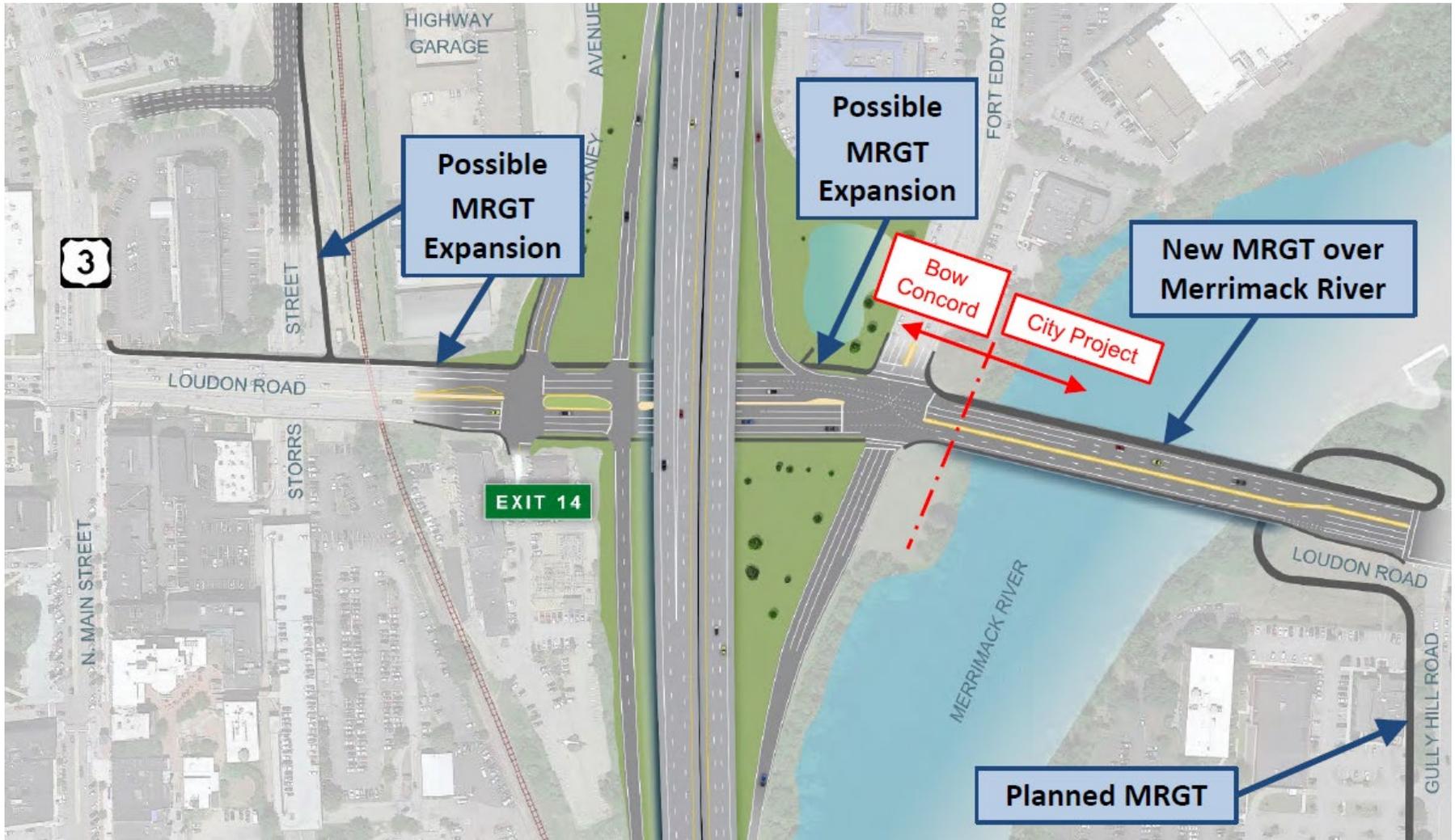
Bridges – Page 256

2 Projects - \$625,000

CIP #588 – LOUDON ROAD BRIDGE



CIP #588 – LOUDON ROAD BRIDGE



CIP #588 – LOUDON ROAD BRIDGE

- **\$550,000 Total Cost**
 - Bridge Reserve: **\$100,000 – 18.18%**
 - Other (Federal): **\$400,000 – 72.73%**
 - Water Fund Bond: **\$50,000 – 9.09%**
- **Project description:**
 - Final design of bridge repairs and improvements. Project includes widened deck to accommodate multi-use path and shoulders.
 - Final design of water main improvements within the project area to be coordinated with bridge rehabilitation design.



CIP #602 – IRON WORKS ROAD BRIDGE REPLACEMENT



CIP #602 – IRON WORKS ROAD BRIDGE REPLACEMENT

- **\$75,000 Total Cost**
 - Bridge Reserve: **\$75,000 – 100%**
- **Project description:**
 - Engineering Study to consider various design / implementation alternatives.



Cemeteries – Page 256

1 Project - \$275,000

CIP #587 – CEMETERY IMPROVEMENTS



CIP #587 – CEMETERY IMPROVEMENTS



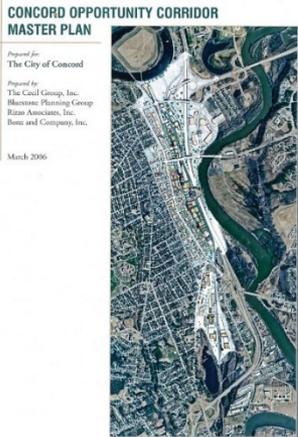
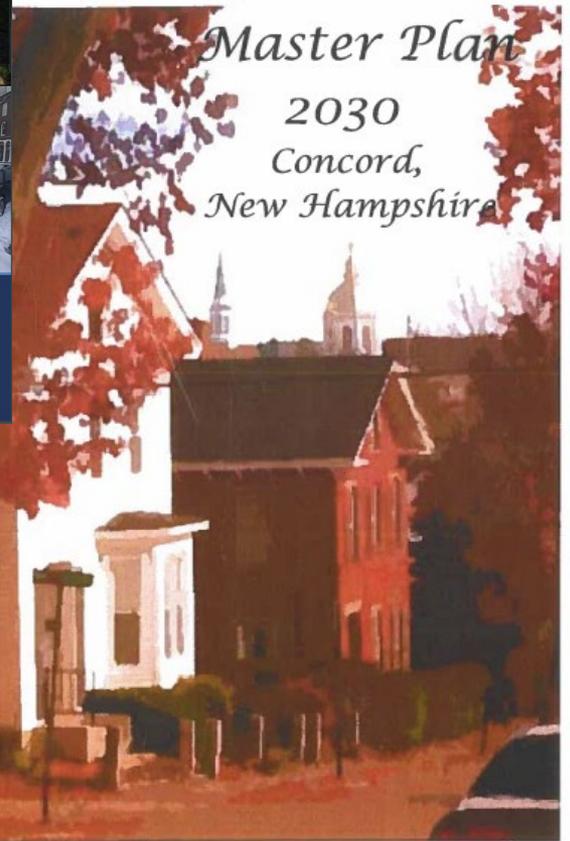
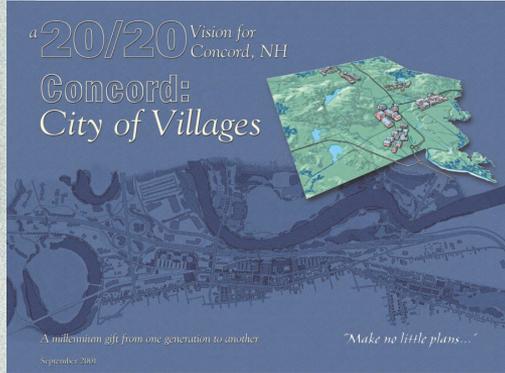
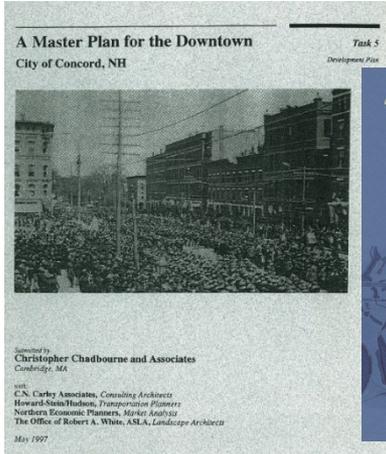
CIP #587 – CEMETERY IMPROVEMENTS

- **\$275,000 Total Cost**
 - General Fund Bond: **\$275,000 – 100%**
- **Project description:**
 - Blossom Hill Cemetery Building improvements to address two bays (staff room and small workshop - includes new windows, insulation, new lights, electrical upgrades, & furnace).



**Community Planning /
Implementation – Page 257
2 Projects - \$1,078,177**

CIP #563 – MASTER PLAN UPDATE

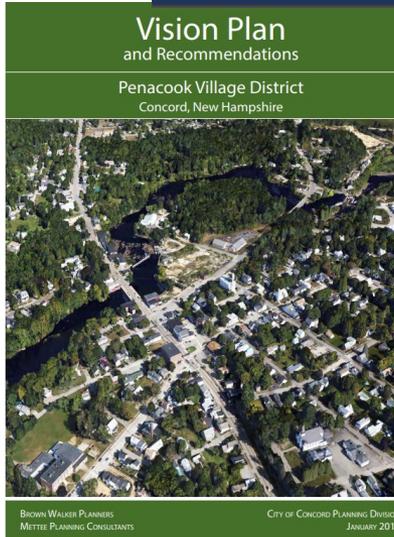


**Economic Development and
Tax Base Expansion Plan**
*for the
City of
Concord, NH*

Submitted to:
the City of Concord, NH

by:
Bonz and Company, Inc.
153 Milk Street, Boston, MA
617-478-2090

January, 2005



*Prepared by the City Planning Board
June 18, 2008*



CIP #563 – MASTER PLAN UPDATE

- **\$400,177 Total Cost**
 - General Fund Bond: **\$375,000 – 93.71%**
 - Other (Capital Closeout): **\$25,177 – 6.29%**
- **Project description:**
 - Comprehensive update of the "2030" Master Plan, which was adopted in 2008.



CIP #664 – CONCORD STABLES REDEVELOPMENT



CIP #664 – CONCORD STABLES REDEVELOPMENT

- **\$678,000 Total Cost**
 - Other (Donations): **\$678,000 – 100%**
- **Project description:**
 - Hazardous Building Materials Remediation.
 - **Grant has been awarded; *will accept and appropriate separate from budget***



Downtown – Page 258

1 Project - \$630,000

CIP #590 – DOWNTOWN CIVIC DISTRICT SIDEWALK REPLACEMENT



CIP #590 – DOWNTOWN CIVIC DISTRICT SIDEWALK REPLACEMENT

- **\$630,000 Total Cost**
 - General Fund Bonds: **\$630,000 – 100%**
- **Project description:**
 - Construction and inspection of Green, North State, Capitol, and School Streets sidewalk improvements in conjunction with the construction of improvements associated with the new Legislative Parking Garage at the former Justice Department site.
 - Includes traffic calming and sidewalk "bump outs" at the intersections of Green/School and Green/Capitol.



Economic Development No Projects in FY26

Fire Vehicles – Page 258
2 Projects - \$1,202,500

CIP #4 – FIRE VEHICLES

- **\$1,180,000 Total Cost**
 - General Fund Bonds: **\$1,180,000 – 100%**
- **Project description:**
 - \$1,100,000 to replace Engine 7 (2017)
 - \$80,000 to replace 1 Staff Vehicle, Training Officer Pick-Up Truck (2018)



CIP #375 – FIRE DEPARTMENT BOATS

- **\$22,500 Total Cost**
 - General Fund Capital Transfer: **\$22,500 – 100%**
- **Project description:**
 - Replace 1 boat of the 3 boats utilized by the department for emergency/training use on the City's rivers and waterways.



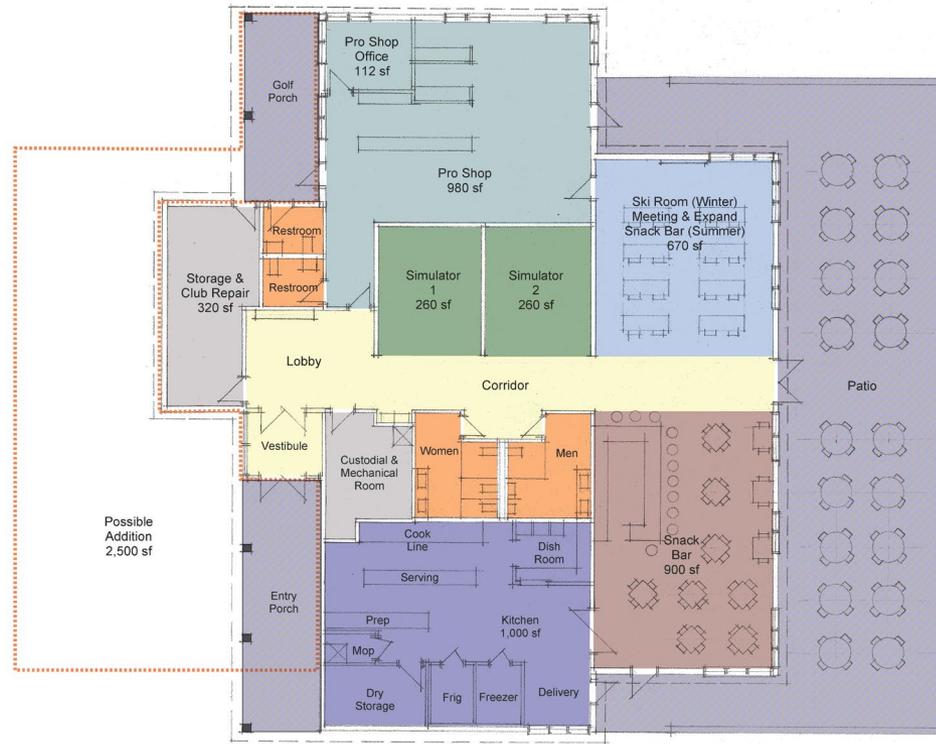
Golf – Page 259

3 Projects - \$6,345,000

CIP #107 – GOLF COURSE CLUBHOUSE & MAINTENANCE BUILDINGS



CIP #107 – GOLF COURSE CLUBHOUSE & MAINTENANCE BUILDINGS



Building Footprint 6,000 sf

Floor Plan



Beaver Meadow Golf Facility - New Bldg Option-2
Concord, NH

TTG - 5387
March 28, 2025 - DP

TURNER GROUP



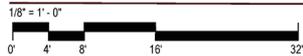
CIP #107 – GOLF COURSE CLUBHOUSE & MAINTENANCE BUILDINGS



South Elevation - Front Entry



East Elevation - Patio



CIP #107 – GOLF COURSE CLUBHOUSE & MAINTENANCE BUILDINGS

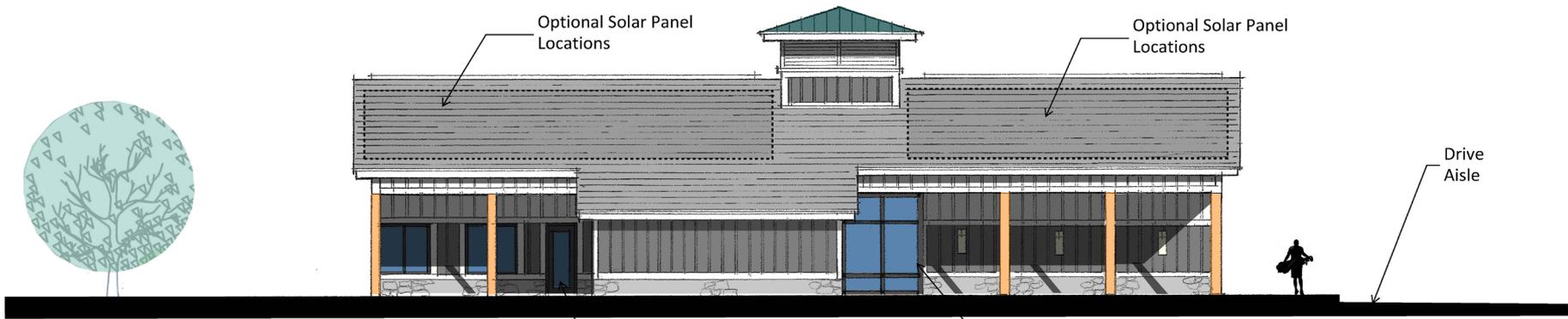


North Elevation - Pro Shop

1/8" = 1' - 0"



Pro Shop Access Restroom



West Elevation

1/8" = 1' - 0"

Pro Shop Access

Entry

Drive Aisle

Optional Solar Panel Locations

Optional Solar Panel Locations



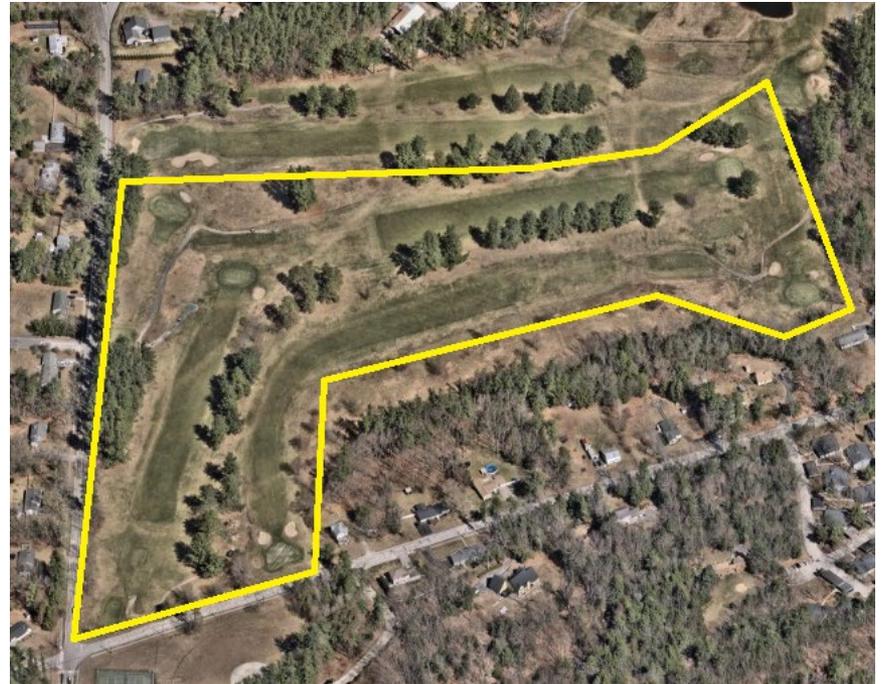
CIP #107 – GOLF COURSE CLUBHOUSE & MAINTENANCE BUILDINGS

- **\$5,910,000 Total Cost**
 - General Fund Bond: **\$5,600,000 – 94.75%**
 - Other (Donations): **\$250,000 – 4.23%**
 - Golf Fund Bond: **\$60,000 – 1.02%**
- **Project description:**
 - \$5,850,000 for construction of new clubhouse facility (GF Bond and Donation)
 - \$60,000 for updating the cart barn to include new storage area (Golf Fund Bond)



CIP #235 – GOLF COURSE GROUNDS IMPROVEMENTS

- **\$400,000 Total Cost**
 - General Fund Bond: **\$400,000 – 100%**
- **Project description:**
 - Final phase of irrigation improvements for holes 3, 4, 5, 6, & 7.



CIP #530 – GOLF COURSE EQUIPMENT

- **\$35,000 Total Cost**
 - Golf Fund Bond: **\$35,000 – 100%**
- **Project description:**
 - Update one utility vehicle.



GSD Vehicles – Page 259
1 Projects - \$1,769,000

CIP #121 – VEHICLE & EQUIPMENT REPLACEMENT PROGRAM



CIP #121 – VEHICLE & EQUIPMENT REPLACEMENT PROGRAM

- **\$1,769,000 Total Cost**
 - General Fund Bond: **\$1,507,000 – 85.19%**
 - Sewer Fund Bond: **\$180,000 – 10.18%**
 - Water Fund Bond: **\$82,000 – 4.64%**
- **Project description:**
 - Replace two (2) dump trucks (2013)
 - Replace Case 721 Loader
 - Replace one sidewalk tractor
 - Replace Ford F-350 Crew Cab
 - Replace one service truck F-450



CIP #121 – VEHICLE & EQUIPMENT REPLACEMENT PROGRAM

- **Project description (continued):**
 - Replace two Ford F-250 crew cab rack body trucks
 - Replace Loader Plow/Double wing
 - Replace one 4x4 Ford pickup truck
 - Replace Case Skid steer with Bobcat
 - Replace one 9 -ton trailer with 5-ton



**Information Technology and
Communications – Pages 260-261
5 Projects - \$400,894**

CIP #2 – INFORMATION TECHNOLOGY HARDWARE & SOFTWARE REPLACEMENT

- **\$236,000 Total Cost**
 - General Fund Capital Transfer: **\$177,000 – 75%**
 - Water Fund Capital Transfer: **\$29,500 – 12.5%**
 - Sewer Fund Capital Transfer : **\$29,500 – 12.5%**
- **Project description:**
 - Replace Hardware, computers, laptops, monitors, and servers.
 - Replace Printers.
 - Replace Police Department mobile computers.
 - Security system upgrades/replacement.



CIP #297 – GEOGRAPHIC INFORMATION SYSTEM (GIS)

- **\$30,000 Total Cost**
 - General Fund Capital Transfer: **\$10,000 – 33.3%**
 - Water Fund Capital Transfer: **\$10,000 – 33.3%**
 - Sewer Fund Capital Transfer : **\$10,000 – 33.3%**
- **Project description:**
 - Development of updated custom GIS applications



CIP #574 – DEVELOPMENT PERMITTING SOFTWARE

- **\$77,894 Total Cost**
 - Other (Capital Closeout): **\$77,894 – 100%**
- **Project description:**
 - Conversion / transfer of historical development / building permit / engineering permit data from former “Permit Tracker” software to current “Energov” system.



CIP #615 – FIBER SYSTEM REPLACEMENT

- **\$25,000 Total Cost**
 - General Fund Capital Transfer: **\$25,000 – 100%**
- **Project description:**
 - Municipal fiber optic system needs assessment.
 - Review of existing fiber infrastructure for degradation and estimate lifespan of current hardware.



CIP #631 – MULTI-FUNCTION PHOTOCOPY MACHINES

- **\$32,000 Total Cost**
 - General Fund Capital Transfer: **\$32,000 – 100%**
- **Project description:**
 - Replace networked multi-functional copier / printer / scanner for the following City departments:
 - Finance - Collections (City Hall)
 - Finance - Purchasing (COMF)
 - Parks & Recreation (Citywide Community Ctr)



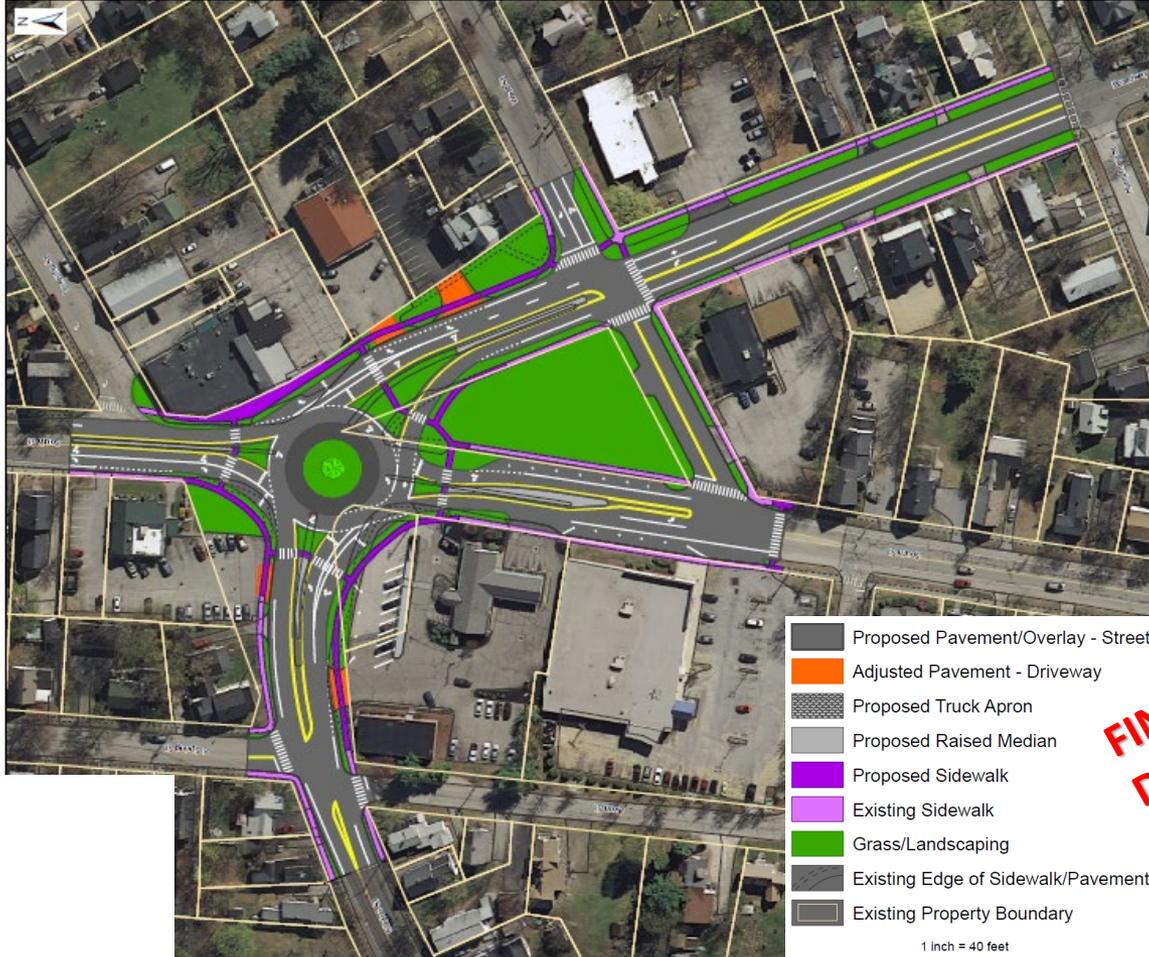
Intersections – Pages 261-262
5 Projects - \$1,880,528

CIP #31 – BROADWAY / WEST STREET (MCKEE SQUARE)



CIP #31 – BROADWAY / WEST STREET INTERSECTION IMPROVEMENTS (MCKEE SQUARE)

PRELIMINARY CONCEPT



FINAL DESIGN TO BE DETERMINED



CIP #31 – BROADWAY / WEST STREET INTERSECTION IMPROVEMENTS (MCKEE SQUARE)

- **\$400,000 Total Cost**
 - Impact Fees: **\$25,000 – 6.25%**
 - Other (State): **\$375,000 – 93.75%**
- **Project description:**
 - Preliminary and Final Engineering, NEPA Permitting Process and ROW (*City share was appropriated in FY24 Budget*).
 - Required Right of way acquisition.
 - *\$2.4M CMAQ Grant received in August 2024 (80% state/federal share)*



CIP #283 – TRAFFIC SIGNALS & TRAFFIC OPERATIONS IMPROVEMENTS

- **\$1,159,528 Total Cost**
 - General Fund Bonds: **\$1,100,000 – 94.87%**
 - Other (State): **\$54,000 – 4.66%**
 - Other (Capital Closeout): **\$5,528 – 0.48%**
- **Project description:**
 - Construction of N State/Penacook Intersection:
 - Replace existing traffic signal equipment with new equipment including mast arms, controller cabinet, countdown pedestrian signals, accessible push button stations, and video detection.
 - Improve sidewalk corners, crosswalk geometry and pavement graphics



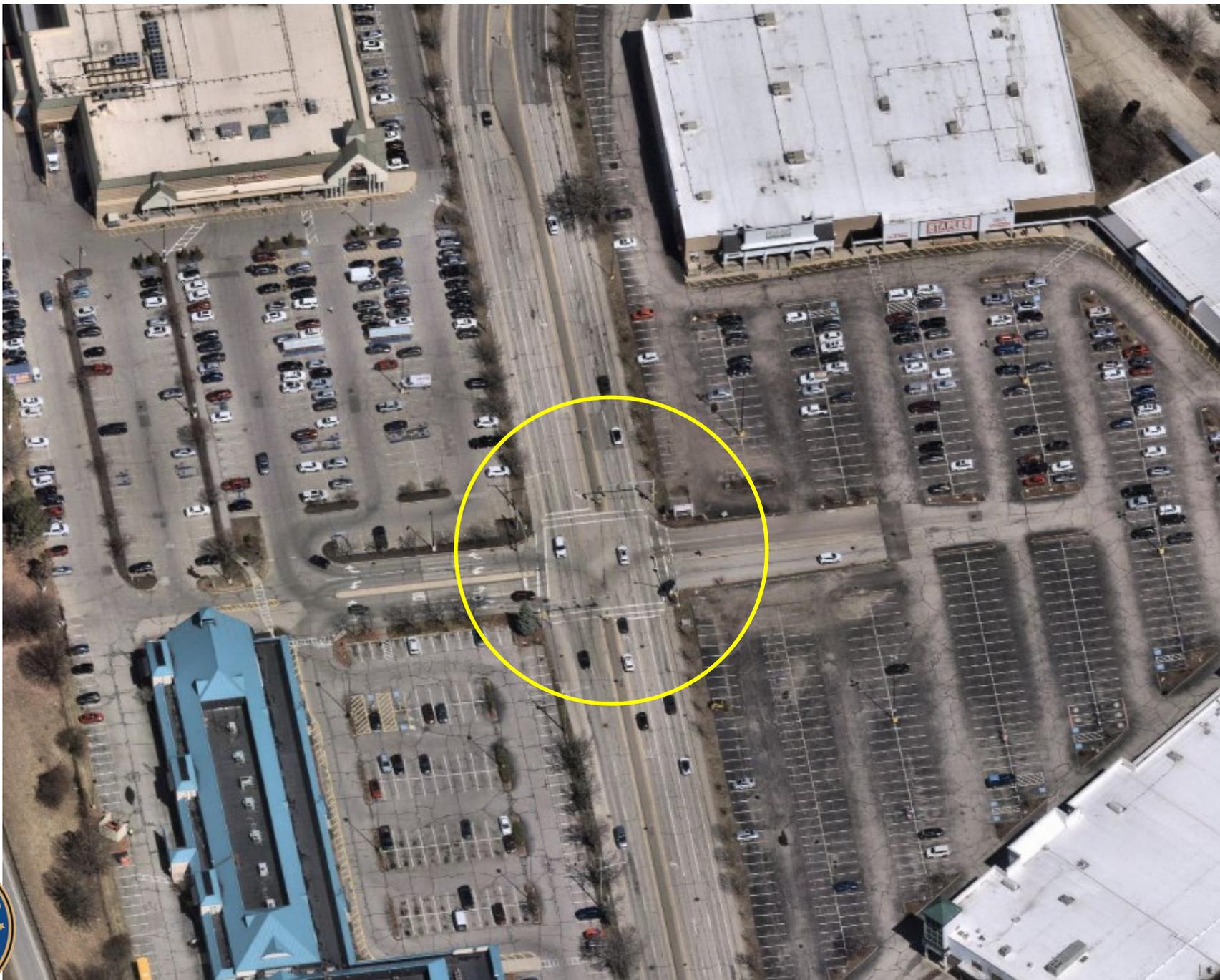


CIP #283 – TRAFFIC SIGNALS & TRAFFIC OPERATIONS IMPROVEMENTS

- **Project description (continued):**
 - Construction of N State/Bouton Intersection:
 - Replace existing traffic signal equipment with new equipment including mast arms, controller cabinet, countdown pedestrian signals, accessible push button stations, and video detection.
 - Improve sidewalk corners, crosswalk geometry and pavement graphics.
 - Design of signalized intersection improvements at Ft Eddy/Ft Eddy Plaza.
 - Install new traffic signal controllers at the intersections of N State/Warren, N State/School, N State/Capitol, and Centre/Green.









CIP #283 – TRAFFIC SIGNALS & TRAFFIC OPERATIONS IMPROVEMENTS

- **Project description (continued):**
 - Install countdown pedestrian signals and accessible pedestrian push button stations and other ancillary traffic safety signal improvements at the intersections of N State/School and N State/Capitol.



CIP #520 – INTERSECTION SAFETY IMPROVEMENTS





CIP #520 – INTERSECTION SAFETY IMPROVEMENTS

- **\$180,000 Total Cost**
 - Highway Reserve Fund: **\$180,000 – 100%**
- **Project description:**
 - Reconstruct the Washington Street / Centre Street Intersection.



CIP #570 – PLEASANT / WARREN / FRUIT INTERSECTION IMPROVEMENTS



CIP #570 – PLEASANT / WARREN / FRUIT INTERSECTION IMPROVEMENTS

- **\$100,000 Total Cost**
 - Impact Fees: **\$100,000 – 100%**
- **Project description:**
 - Corridor Study and modeling in the area of Pleasant, Fruit, and Warren Streets to determine alternatives for future intersection design and roadway improvements, updating study previously completed in 2004.



CIP #661 – TRAFFIC SIGNALS: GRIDSMART PROCESSER REPLACEMENT

- **\$41,000 Total Cost**
 - General Fund Bond: **\$41,000 – 100%**
- **Project description:**
 - Systematic replacement of Gridsmart processers at eight (8) signalized intersections.

Gridsmart processers control the direction and phase of traffic at signalized intersections



Other Vehicles – Page 262
2 Projects - \$405,000

CIP #569 – PARKS & CEMETERIES SMALL TURF EQUIPMENT



SAMPLE IMAGES



CIP #569 – PARKS & CEMETERIES SMALL TURF EQUIPMENT

- **\$125,000 Total Cost**
 - General Fund Bonds: **\$125,000 – 100%**
- **Project description:**
 - \$50,000 for Ventrac mower with brush cutter and blower attachment.
 - \$45,000 for battery powered GPS robot athletic field paint machine.
 - \$20,000 for replacement of 2008 JD 1445 with a 72 inch 25 hp Zero Turn Mower Z700 or similar.
 - \$10,000 for replacement of the non-functional sod cutter.



CIP #575 – POLICE VEHICLE & EQUIPMENT REPLACEMENT

- **\$280,000 Total Cost**
 - General Fund Capital Transfer: **\$280,000 – 100%**
- **Project description:**
 - Replace 4 police vehicles as part of the normal emergency vehicle rotation.



Parking – Pages 263-264
2 Projects - \$1,313,146

CIP #432 – STATE STREET PARKING GARAGE

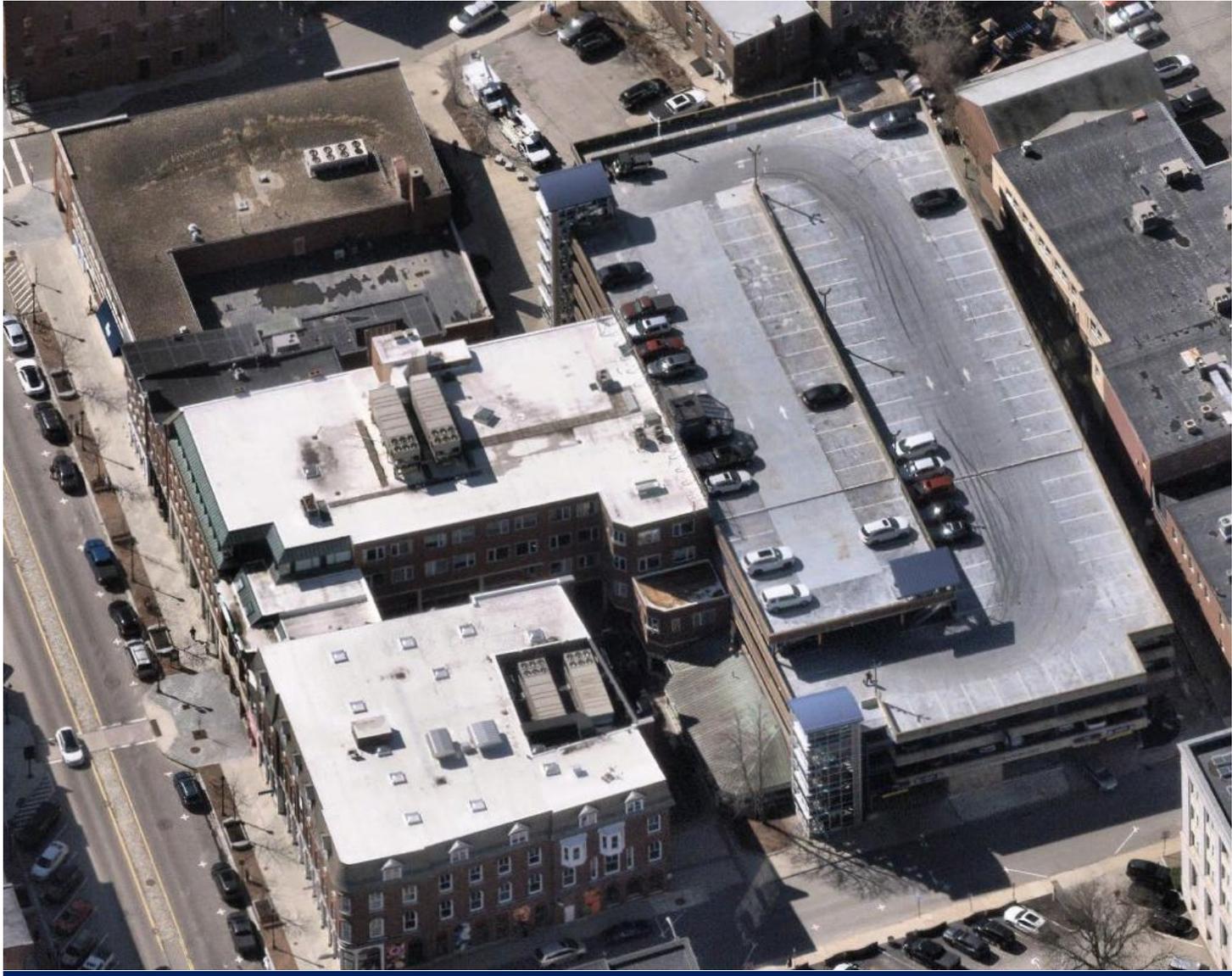


CIP #432 – STATE STREET PARKING GARAGE

- **\$113,146 Total Cost**
 - Parking Fund Capital Transfer: **\$40,000 – 35.35%**
 - Parking Fund Capital Closeout: **\$73,146 – 64.65%**
- **Project description:**
 - Funds to supplement FY24 appropriations for the Parking Study evaluating potential renovation and replacement options of State Street Parking Garage and parking system impacts.



CIP #433 – SCHOOL STREET PARKING GARAGE



CIP #433 – SCHOOL STREET PARKING GARAGE

- **\$1,200,000 Total Cost**
 - Parking Fund Bonds: **\$1,190,000 – 99.17%**
 - Parking Fund Capital Transfer: **\$10,000 – 0.83%**
 - **Project description:**
 - \$880,000 for customary 5-year maintenance and repairs to garage.
 - \$110,000 for security camera replacements.
 - \$100,000 for reclaiming pavement in service alley - west side of the garage.
 - \$100,000 for reclaiming pavement in parking lot - south side of garage.
 - \$10,000 for removal & replacement of leased parking space signage resulting from proposed conversion of leased spaces to permits.
-



Parks & Open Space –
Pages 264-266
4 Projects - \$3,163,055

CIP #51 – WHITE PARK

- **\$453,055 Total Cost**
 - General Fund Bond: **\$390,000 – 86.08%**
 - Other (Capital Closeout): **\$63,055 – 13.92%**
- **Project description:**
 - Phase 2 of building improvements to include adding equipment lift and needed life safety upgrades to maintenance facility.



CIP #56 – ROLLINS PARK



CIP #56 – ROLLINS PARK



CIP #56 – ROLLINS PARK

- **\$110,000 Total Cost**
 - General Fund Bond: **\$110,000 – 100%**
- **Project description:**
 - Grade and repave the paved road inside the park (1,500 ft +/-).



CIP #60 – KIWANIS (WATERFRONT) PARK



CIP #60 – KIWANIS (WATERFRONT) PARK

- **\$1,000,000 Total Cost**
 - Other (Federal Grant): **\$500,000 – 50%**
 - Other (Donations): **\$500,000 – 50%**
- **Project description:**
 - Construction of skateboard park identified in 2023 Merrimack River Recreation and Open Space Corridor Visioning Charrette and public meetings in 2024 with the skate board park community.
 - ** Asterisked Project **
 - *Funds not appropriated as part of the FY26 budget.*
 - *Expenditure on asterisked projects will require additional public hearings and Council action.*



CIP #515 – GOLF COURSE WINTER RECREATION IMPROVEMENTS

- **\$100,000 Total Cost**
 - Other (Donations): **\$100,000 – 100%**
- **Project description:**
 - Add underground 2 inch water line and three phased power, water pit and meter near range machine building to handle the needs of the snow making on the driving range.
 - Phase 2 of Ski The Beav: adding limited snow making to driving range (1 fan gun).
 - ** Asterisked Project **
 - *Funds not appropriated as part of the FY26 budget.*
 - *Expenditure on asterisked projects will require additional public hearings and Council action.*



CIP #557 – MEMORIAL FIELD



CIP #557 – MEMORIAL FIELD

- **\$1,500,000 Total Cost**
 - General Fund Bond: **\$610,000 – 40.67%**
 - Other (School District Share): **\$750,000 – 50%**
 - Other (Impact Fees): **\$140,000 – 9.33%**
- **Project description:**
 - Final Design and permitting of new park master plan
 - ** Asterisked Project **
 - *Funds not appropriated as part of the FY26 budget.*
 - *Expenditure on asterisked projects will require additional public hearings and Council action.*



Public Buildings – Pages 266-268
6 Projects - \$39,827,101

CIP #63 – CITY WIDE RECREATION FACILITY IMPROVEMENTS

- **\$736,132 Total Cost**
 - General Fund Bonds: **\$715,000 – 97.13%**
 - Other (Capital Closeout): **\$21,132 – 2.87%**
- **Project description:**
 - Garrison Park: Replace pool
 - Green Street Community Center (GSCC): Locker Room HVAC replacement



CIP #68 – LIBRARY



CIP #68 – LIBRARY

- **\$400,631 Total Cost**
 - General Fund Bond: **\$320,000 – 79.87%**
 - Other (Capital Closeout): **\$80,631 – 20.13%**
- **Project description:**
 - Property acquisition for expansion of Concord Public Library



CIP #323 – COMBINED OPERATIONS & MAINTENANCE FACILITY (COMF) IMPROVEMENTS



CIP #323 – COMBINED OPERATIONS & MAINTENANCE FACILITY (COMF) IMPROVEMENTS

- **\$40,338 Total Cost**
 - Sewer Bond: **\$10,000 – 24.79%**
 - Water Bond: **\$10,000 – 24.79%**
 - General Fund Bond: **\$5,000 – 12.40%**
 - Other (Capital Closeout): **\$15,338 – 38.02%**
- **Project description:**
 - Main Shop Compressor Replacement



CIP #443 – CITY-WIDE COMMUNITY CENTER



CIP #443 – CITY-WIDE COMMUNITY CENTER

- **\$130,000 Total Cost**
 - General Fund Bond: **\$130,000 – 100%**
- **Project description:**
 - Design and permitting of expanded parking lot.



CIP #594 – NEW CENTRAL FIRE STATION

- **\$150,000 Total Cost**
 - General Fund Bond: **\$150,000 – 100%**
- **Project description:**
 - Site evaluation, design and permitting for new Central Fire Station/Headquarters facility.



CIP #643 – POLICE HEADQUARTERS (NEW)



CIP #643 – POLICE HEADQUARTERS (NEW)



*Preliminary Concept
Rendering*



CIP #643 – POLICE HEADQUARTERS (NEW)

- **\$38,370,000 Total Cost**
 - General Fund Bond: ***\$34,870,000*** – **90.88%**
 - General Fund Bond: **\$3,500,000** – **9.12%**
- **Project description:**
 - Police Station Relocation Project (4 Bouton St).
 - Renovation, building addition construction, and site improvements.
 - Interior demolition, environmental remediation, exterior site and utility work.
 - ** Partially Asterisked Project **
 - *Funds not appropriated as part of the FY26 budget.*
 - *Expenditure on asterisked projects will require additional public hearings and Council action.*



Public Safety – Pages 269-271
2 Projects - \$86,849

CIP #376 – FIRE DEPARTMENT HOSE & EQUIPMENT REPLACEMENT

- **\$36,849 Total Cost**
 - General Fund Bond: **\$21,000 – 56.99%**
 - Other (Capital Closeout): **\$15,849 – 43.01%**
- **Project description:**
 - Systematic replacement of fire hose and equipment.



CIP #573 – FIRE DEPARTMENT PERSONNEL PROTECTIVE EQUIPMENT

- **\$50,000 Total Cost**
 - General Fund Bond: **\$50,000 – 100%**
- **Project description:**
 - Replacement of active shooter personal protective equipment.



Sewer Collection – Pages 271-272
2 Projects - \$890,441

CIP #91 – SEWER MAIN REHABILITATION & CONSTRUCTION

- **\$40,000 Total Cost**
 - Sewer Capital Transfer: **\$40,000 – 100%**
- **Project description:**
 - Interceptor Access Road Maintenance.



CIP #648 – WASTEWATER MASTER PLAN UPDATE

- **\$850,441 Total Cost**
 - Sewer Fund Bond: **\$750,000 – 88.19%**
 - Other (Capital Closeout): **\$100,441 – 11.81%**
- **Project description:**
 - Sewer Collection System City-wide Master Plan Update.
 - Proposed to be done concurrently with City Master Plan update.
 - Ensure land use goals and policies are aligned with infrastructure strategy.
 - Assist in guiding future CIP projects for Wastewater.



Sewer Treatment – Page 272
1 Project - \$5,900,330

CIP #104 – HALL STREET WASTEWATER TREATMENT PLANT IMPROVEMENTS



CIP #104 – HALL STREET WASTEWATER TREATMENT PLANT IMPROVEMENTS

- **\$5,900,330 Total Cost**
 - Sewer Fund Bonds: **\$5,654,000 – 95.83%**
 - Sewer Investment Fee Reserve: **\$150,000 – 2.54%**
 - Other (Capital Closeout): **\$96,330 – 1.63%**
- **Project description:**
 - Dewatering equipment refurbishments construction and construction administration
 - Process Upgrades Preliminary Design
 - Headworks windows, Electrical Room HVAC and Control Building Sealing
 - Replacement of fire alarm panel and devices
 - Motor Control Center Testing



**Sidewalks & Streetscapes –
Page 273
2 Projects - \$155,000**

CIP #17 – SIDEWALK, BIKEWAY, & STREETScape IMPROVEMENTS

- **\$55,000 Total Cost**
 - General Fund Bond: **\$40,000 – 72.73%**
 - Highway Reserve: **\$15,000 – 27.27%**
- **Project description:**
 - Construction of sidewalk and crosswalk improvements on Clinton Street near Harvard Street, to be coordinated with CIP #78.
 - Final Design and survey for sidewalk, crosswalk and bus stop improvements on N Main Street (Storrs Street and Bouton Street), to be coordinated with CIP #78.



CIP #543 – MERRIMACK RIVER GREENWAY TRAIL

- **\$100,000 Total Cost**
 - General Fund Bond: **\$20,000 – 20.00%**
 - Other (Federal): **\$80,000 – 80.00%**
- **Project description:**
 - Final Design MRGT - Sewalls Falls Rd to Boscawen Town Line
 - Subject to property acquisition from CSX Railroad (Negotiations are ongoing)



**Solid Waste Management –
Page 273
No Projects in FY26**

Storm Sewer – Page 274
2 Projects - \$610,000

CIP #83 – STORMWATER IMPROVEMENTS

- **\$500,000 Total Cost**
 - General Fund Bond: **\$500,000 – 100%**
- **Project description:**
 - Abbottville Sewer Access Road
 - Requested funds are to complete full access road and storm drainage channel restoration in accordance with current NHDES regulations.
 - Construction administration services for consultant.



CIP #647 – INFLOW & INFILTRATION REMOVAL

- **\$110,000 Total Cost**
 - General Fund Bond: **\$55,000 – 50.00%**
 - Sewer Fund Bond: **\$55,000 – 50.00%**
- **Project description:**
 - Separate Fowler Street and Rolfe Street catch basin from sewer system.



**Street Corridor Improvements –
Pages 274-275**

2 Projects - \$1,840,000

CIP #36 – MANCHESTER STREET / ROUTE 3 SOUTH

- **\$690,000 Total Cost**
 - Other (Federal): **\$520,000 – 75.36%**
 - Other (Impact Fees): **\$170,000 – 24.63%**
- **Project description:**
 - Final Design and ROW
 - Engineering Study update, initiate NEPA process and complete preliminary design
 - ** Asterisked Project **
 - *Funds not appropriated as part of the FY26 budget.*
 - *Expenditure on asterisked projects will require additional public hearings and Council action.*



CIP #628 – LED STREETLIGHT REPLACEMENT

- **\$1,150,000 Total Cost**
 - General Fund Bond: **\$1,150,000 – 100%**
- **Project description:**
 - This project fully replaces 72 ornamental “Bishop Crook” streetlights on Manchester Street, Water Street, South Main, and Loudon Road.
 - In addition to replacing the light poles, any failing supporting infrastructure will be replaced.
 - The new LED fixtures will consume less electricity and have a longer life than the existing metal halide type bulbs.



Street Rehabilitation – Page 275
1 Project - \$2,800,000

CIP #78 – ANNUAL HIGHWAY IMPROVEMENT PROGRAM



CIP #78 – ANNUAL HIGHWAY IMPROVEMENT PROGRAM

- **\$2,800,000 Total Cost**
 - Highway Reserve Fund: **\$2,800,000 – 100%**
- **Project description:**
 - Yearly program to reclaim, cold plane/overlay, & maintenance overlay selected streets.
 - RECLAIM:
 - Avon St; Full Length
 - Broad Ave; Full Length
 - Cote St; Full Length
 - Fellow St; Full Length
 - Haig St; Full Length
 - Hope Ave; Full Length
 - Kellom St; Full Length
 - Meadow St; Full Length
 - Midland St; Full Length
 - Mooreland Ave; Full Length
 - Nivelle St; Full Length
 - Wood Ave; Full Length



CIP #78 – ANNUAL HIGHWAY IMPROVEMENT PROGRAM

- **Project description (Continued):**
 - COLD PLANE/OVERLAY
 - Capitol St; Green St to State St
 - Clinton St; Avon to Mandevilla Ln
 - Green St; School St to Capitol St plus 100' each way
 - North State St; School St to Capitol St plus 100' each way
 - School St; Green St to State St



**Streets New Construction –
Pages 275-276
No Projects in FY26**

**Water Distribution System –
Pages 276-277**

4 Projects - \$1,970,142

CIP #85 – WATER MAIN REPLACEMENT



CIP #85 – WATER MAIN REPLACEMENT

- **\$1,500,142 Total Cost**
 - Water Fund Bond: **\$1,451,000 – 96.71%**
 - Other (Capital Closeout): **\$49,142 – 3.29%**
- **Project description:**
 - Industrial Park Dr and a portion of Pembroke Road (from Industrial Park Drive to 400 feet westerly)
 - Design and construct 3100 LF of 12 and 8 inch water main replacement to replace old infrastructure and meet current water flow demands.



CIP #244 – WATER METER REPLACEMENT PROGRAM

- **\$375,000 Total Cost**
 - Water Fund Bonds: **\$250,000 – 66.67%**
 - Water Fund Capital Transfer: **\$125,000 – 33.33%**
- **Project description:**
 - Phased replacement and installation of open right gate valves (75 valves).
 - Phased installation of meters and reading devices (600 units).



CIP #451 – LEAK DETECTION

- **\$10,000 Total Cost**
 - Water Fund Capital Transfer: **\$10,000 – 100%**
- **Project description:**
 - Regularly scheduled replacement of leak detection equipment (known as "data loggers") for the City's water system.



CIP #669 – WATER METER PIT REHABILITATION

- **\$85,000 Total Cost**
 - Water Fund Bond: **\$85,000 – 100%**
- **Project description:**
 - Rehabilitate city-owned water pits:
 - Keach Park
 - Memorial Field
 - Eagle Square
 - Blossom Hill Cemetery
 - Calvary Cemetery
 - Cemetery St. Cemetery
 - Beaver Meadow Golf Course



Water Treatment – Pages 277-278
4 Projects - \$1,280,000

CIP #88 – WATER PLANT IMPROVEMENTS



CIP #88 – WATER PLANT IMPROVEMENTS

- **\$180,000 Total Cost**
 - Water Fund Bonds: **\$180,000 – 100%**
- **Project description:**
 - Rebuild four treatment trains (concrete improvements).
 - Turbidity meter replacements - nine units.



CIP #124 – WATER SYSTEM SCADA IMPROVEMENTS

- **\$30,000 Total Cost**
 - Water Fund Capital Transfer: **\$30,000 – 100%**
- **Project description:**
 - Supervisory, Control and Data Acquisition (SCADA) equipment and software updates.



CIP #347 – WATER STORAGE TANK REPAIRS

- **\$50,000 Total Cost**
 - Water Fund Bond: **\$50,000 – 100%**
- **Project description:**
 - Cleaning, crack sealing, and painting. (Ed Young Tank)



CIP #372 – WATER SYSTEM PUMP STATION IMPROVEMENTS

- **\$1,020,000 Total Cost**
 - Water Fund Bond: **\$1,020,000 – 100%**
- **Project description:**
 - Construction of booster station improvements for area northeast of Portsmouth Street per Phase III of the Water Master Plan.



Comments/Questions?