

**2025-2034  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Ten Years
<b><u>General /G.O. Bonds</u></b>											
643 Police Headquarters (New)	3,365,000	38,370,000	0	0	0	0	0	0	0	0	41,735,000
121 Vehicle & Equipment Replacement Program	1,185,000	1,763,000	1,812,000	1,871,000	1,602,000	2,129,000	2,269,000	2,239,000	2,081,000	2,586,000	19,537,000
4 Fire Department Vehicle Replacement	1,115,000	1,170,000	1,165,000	2,230,000	1,735,000	355,000	2,500,000	2,015,000	550,000	0	12,835,000
573 Fire Department Personnel Protective Equipment	915,000	0	0	0	0	0	0	0	0	65,000	980,000
283 Traffic Signals and Traffic Operations Improvements	760,000	1,219,000	630,500	633,000	652,000	760,000	680,500	690,500	711,500	733,500	7,470,500
527 Fire Department EMS Equipment Replacement	405,000	0	0	0	0	0	0	0	0	1,073,600	1,478,600
65 City Hall Renovations	375,000	1,090,000	250,000	12,060,000	405,000	40,000	0	0	1,390,000	0	15,610,000
235 Golf Course Grounds Improvements	375,000	400,000	0	0	0	0	0	0	0	0	775,000
518 Bridge and Dam Maintenance / Repairs	305,000	300,000	0	0	0	0	0	0	0	0	605,000
647 Inflow & Infiltration Removal	270,000	55,000	0	0	0	0	0	0	0	0	325,000
252 Fire Station Improvements	250,000	0	0	0	350,000	0	0	77,000	0	0	677,000
525 Telephone System Replacement Program	225,000	0	0	0	0	0	0	0	0	0	225,000
51 White Park	185,000	150,000	200,000	30,000	200,000	320,000	0	0	20,000	750,000	1,855,000

\*Excluded from Budget Appropriation

**2025-2034  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>Ten Years</b>
587 Cemetery Improvements	150,000	300,000	400,000	350,000	230,000	70,000	150,000	0	2,300,000	650,000	4,600,000
368 Police Department Communications Equipment	120,000	0	80,000	0	0	0	180,000	180,000	100,000	0	660,000
569 Parks and Cemeteries Small Turf Equipment	110,000	185,000	105,000	0	80,000	45,000	40,000	0	0	0	565,000
579 Downtown Squares	100,000	0	1,700,000	0	0	0	0	0	0	0	1,800,000
323 Combined Operations & Maintenance Facility (COMF) Improvements	90,000	375,000	335,000	335,000	150,000	0	0	0	0	30,000	1,315,000
335 Thermal Imaging Cameras	60,000	0	0	0	0	60,000	0	0	0	0	120,000
551 Library Maintenance	60,000	175,000	750,000	0	0	0	0	0	0	0	985,000
543 Merrimack River Greenway Trail Project	45,000 *	200,000	2,000,000	305,000	1,100,000	0	0	0	0	0	3,650,000
36 Manchester Street / Route 3 South	44,000	0	3,200,000	0	0	0	0	0	0	0	3,244,000
370 Police Department Ballistic Vest Replacement Program	40,000	40,000	0	0	0	0	85,000	0	0	0	165,000
661 Traffic Signals: Gridsmart Processer Replacement	35,000	35,000	0	0	0	0	0	0	60,000	0	130,000
663 I-93 Exit 13 Gateway Improvements	35,000	0	0	0	0	0	0	0	0	0	35,000
360 Kimball Park	15,000	0	0	0	325,000	80,000	0	0	0	0	420,000
522 Patrol Rifle Replacements	15,000	0	10,000	0	0	0	0	0	0	0	25,000

\*Excluded from Budget Appropriation

**2025-2034  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Ten Years
17 Sidewalk, Bikeway and Streetscape Improvements	10,000	450,000	0	0	0	0	0	0	0	0	460,000
590 Downtown Civic District Sidewalk Replacement	10,000	515,000	0	0	750,000	0	0	0	0	0	1,275,000
18 Storrs Street Extension, North & South	0	200,000	0	0	0	0	0	0	500,000	5,000,000	5,700,000
31 Broadway / West Street Intersection Improvements (McKee Square)	0	840,000	0	0	0	0	0	0	0	0	840,000
43 Garvins Falls Development Area	0	0	0	0	0	0	0	0	0	10,200,000	10,200,000
52 Keach Park	0	125,000	250,000	0	0	90,000	0	0	110,000	700,000	1,275,000
54 Russell Martin Park	0	0	0	0	0	0	0	1,125,000	1,125,000	350,000	2,600,000
55 Rolfe Park	0	0	250,000	80,000	0	40,000	175,000	0	0	0	545,000
56 Rollins Park	0	150,000	250,000	70,000	175,000	130,000	30,000	200,000	0	0	1,005,000
59 Terrill Park	0	0	0	2,500,000	0	500,000	800,000	60,000	0	0	3,860,000
60 Kiwanis (Waterfront) Park	0	0	0	0	0	0	0	0	0	3,500,000	3,500,000
63 City Wide Recreation Facility Improvements	0	1,260,000	200,000	0	0	520,000	0	0	0	0	1,980,000
64 Arena Improvements	0	500,000	0	431,500	200,000	0	75,000	0	150,000	0	1,356,500
68 Library	0	400,000	0	2,101,500	21,015,000	0	0	0	0	0	23,516,500
83 Storm Water Improvements	0	0	250,000	750,000	1,500,000	0	1,500,000	0	1,500,000	75,000	5,575,000

\*Excluded from Budget Appropriation

**2025-2034  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Ten Years
107 Golf Course Club House and Maintenance Buildings	0	4,500,000	0	0	0	0	0	0	0	0	4,500,000
305 Fire Department Communications Equipment	0	0	820,000	0	0	0	150,000	0	0	0	970,000
358 Garrison Park	0	70,000	0	250,000	0	0	0	0	175,000	0	495,000
359 Merrill Park	0	250,000	0	0	0	115,000	130,000	0	0	200,000	695,000
375 Fire Department Boats	0	0	0	0	0	0	65,000	0	0	0	65,000
376 Fire Department Hose & Equipment Replacement	0	0	0	35,000	50,000	115,000	0	0	0	0	200,000
381 Landfill Closure and Maintenance	0	0	0	0	0	0	0	0	15,000,000	0	15,000,000
443 City-Wide Community Center	0	60,000	900,000	60,000	0	60,000	100,000	0	0	0	1,180,000
505 South Main Street Corridor Improvements	0	0	0	0	0	0	0	0	160,000	1,150,000	1,310,000
528 Pocket Parks	0	0	30,000	0	0	50,000	0	0	0	350,000	430,000
541 Regional Drive/Chenell Drive Intersection Improvements	0	300,000	0	1,900,000	0	0	0	0	0	0	2,200,000
557 Memorial Field	0	250,000	50,000	0	0	0	0	0	0	0	300,000
560 Fire Training Facility	0	0	0	500,000	0	0	0	0	0	0	500,000
561 Fire Alarm Infrastructure Replacement	0	0	20,000	0	0	20,000	0	0	20,000	0	60,000
563 Master Plan Update	0	400,000	0	0	0	0	0	0	0	0	400,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2025-2034  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Ten Years
567 Penacook Riverfront Parks	0	0	0	0	0	0	0	100,000	0	0	100,000
570 Pleasant/Warren/Fruit Intersection Roundabout	0	0	400,000	4,000,000	0	0	0	0	0	0	4,400,000
571 I-393/Horseshoe Pond Drainage Improvements	0	0	0	100,000	0	0	0	0	0	0	100,000
583 Heights Fire Station	0	0	0	7,500,000	0	0	0	0	0	0	7,500,000
588 Loudon Road Bridge Improvement Project	0	2,630,275	0	0	0	0	0	0	0	0	2,630,275
589 Downtown Corridor Streetscape Improvement Project	0	0	0	0	620,000	850,000	610,000	450,000	450,000	360,000	3,340,000
594 New Central Fire Station	0	150,000	0	3,000,000	2,000,000	20,000,000	0	0	0	0	25,150,000
602 Iron Works Road Bridge Replacement Project	0	67,500	600,000	0	0	0	0	0	0	0	667,500
611 Eastman Street Retaining Wall	0	0	0	190,000	0	0	0	0	0	0	190,000
620 Police Department Security Fencing	0	0	30,000	0	0	0	0	0	0	0	30,000
628 LED Streetlight Replacement	0	1,150,000	0	0	0	0	0	0	0	0	1,150,000
636 Electric Vehicle (EV) Charging Stations	0	0	75,000	0	0	50,000	0	0	0	0	125,000
645 Police Department RMS/CAD Upgrade	0	250,000	250,000	0	0	0	0	0	0	0	500,000
656 River Bank Stabilization Projects	0	1,000,000	0	0	0	0	0	0	0	0	1,000,000

\*Excluded from Budget Appropriation

**2025-2034  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Ten Years
659 North Main Street Corridor Improvements	0	0	0	0	0	200,000	0	0	0	0	200,000
Total General /G.O. Bonds	10,669,000	61,344,775	17,012,500	41,282,000	33,139,000	26,599,000	9,539,500	7,136,500	26,402,500	27,773,100	260,897,875
<b><u>General /Capital Transfer</u></b>											
575 Police Vehicle & Equipment Replacement	280,000	280,000	285,000	285,000	290,000	290,000	295,000	295,000	295,000	295,000	2,890,000
2 Information Technology Hardware & Software Replacement	187,500	219,750	240,750	228,750	220,000	222,750	146,250	317,000	337,500	231,000	2,351,250
631 Multi-Function Photocopy Machines	38,000	32,000	30,000	30,000	44,000	37,000	41,000	47,000	32,000	47,000	378,000
477 Library Equipment Replacement	24,000	25,000	0	0	0	0	0	0	0	0	49,000
443 City-Wide Community Center	20,000	0	0	0	0	0	0	0	0	0	20,000
521 Police Firearms Range Improvements	15,000	0	20,000	0	0	0	0	0	0	0	35,000
630 Police Computer Crimes Hardware and Equipment	12,000	0	0	0	0	0	0	0	0	0	12,000
644 Street Tree Planting	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
297 Geographic Information Systems (GIS)	0	0	0	0	10,000	0	0	0	0	0	10,000
375 Fire Department Boats	0	22,500	22,500	0	0	0	0	0	0	0	45,000
376 Fire Department Hose & Equipment Replacement	0	35,000	0	0	0	0	0	0	0	0	35,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2025-2034  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Ten Years
522 Patrol Rifle Replacements	0	0	0	0	0	30,000	30,000	0	0	30,000	90,000
555 Handgun Replacement	0	0	70,000	0	0	0	0	0	0	0	70,000
557 Memorial Field	0	0	50,000	0	0	0	0	0	0	0	50,000
573 Fire Department Personnel Protective Equipment	0	0	0	0	425,000	0	0	0	0	0	425,000
599 Zoning Update	0	0	0	200,000	0	0	0	0	0	0	200,000
600 Impact Fee Ordinance Update	0	0	0	100,000	0	0	0	0	0	0	100,000
601 Design Guidelines Update	0	0	0	100,000	0	0	0	0	0	0	100,000
607 Video System Replacement	0	0	10,000	0	0	0	0	0	0	0	10,000
615 Fiber System Replacement	0	25,000	500,000	0	0	0	0	0	0	0	525,000
621 Police Department Booking Room Renovations	0	40,000	0	0	0	0	0	0	0	0	40,000
Total General /Capital Transfer	586,500	689,250	1,238,250	953,750	999,000	589,750	522,250	669,000	674,500	613,000	7,535,250
<b><u>General /Highway Reserve</u></b>											
78 Annual Highway Improvement Program	2,861,000	2,795,000	2,600,000	3,250,000	3,250,000	3,400,000	3,400,000	3,550,000	3,550,000	3,550,000	32,206,000
520 Intersection Safety Improvements	15,000	150,000	100,000	100,000	100,000	100,000	0	0	0	0	565,000
230 Opticom Replacement	0	0	20,000	0	0	20,000	0	0	20,000	0	60,000

\*Excluded from Budget Appropriation

**2025-2034  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Ten Years
518 Bridge and Dam Maintenance / Repairs	0	125,000	75,000	0	0	0	0	0	0	0	200,000
Total General /Highway Reserve	2,876,000	3,070,000	2,795,000	3,350,000	3,350,000	3,520,000	3,400,000	3,550,000	3,570,000	3,550,000	33,031,000
<b><u>General /Donations</u></b>											
60 Kiwanis (Waterfront) Park	500,000 *	0	0	0	0	0	0	0	0	0	500,000
543 Merrimack River Greenway Trail Project	176,000 *	80,000	2,000,000	1,222,000	1,100,000	0	0	0	0	0	4,578,000
83 Storm Water Improvements	165,000 *	1,650,000	0	0	0	0	0	0	0	0	1,815,000
323 Combined Operations & Maintenance Facility (COMF) Improvements	35,000 *	0	0	0	0	0	0	0	0	0	35,000
443 City-Wide Community Center	15,000 *	0	0	0	0	0	0	0	0	0	15,000
59 Terrill Park	0	0	0	2,500,000	0	0	0	0	0	0	2,500,000
68 Library	0	0	0	233,500	2,335,000	0	0	0	0	0	2,568,500
502 Whitney Road Extension	0	0	2,350,000	25,700,000	0	0	0	0	0	0	28,050,000
515 Golf Course Winter Recreation Improvements	0	250,000	100,000	0	0	0	0	0	0	0	350,000
519 Manchester Street/Old Turnpike Road Intersection Improvements	0	0	0	0	2,200,000	0	0	0	0	0	2,200,000
557 Memorial Field	0	250,000	100,000	0	0	0	0	0	0	0	350,000

\*Excluded from Budget Appropriation

CITY OF CONCORD, NEW HAMPSHIRE

**2025-2034  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Ten Years
Total General /Donations	891,000	2,230,000	4,550,000	29,655,500	5,635,000	0	0	0	0	0	42,961,500
<b><u>General /Building Imp Reserve</u></b>											
527 Fire Department EMS Equipment Replacement	0	0	0	0	0	0	0	0	0	76,000	76,000
Total General /Building Imp Reserve	0	0	0	0	0	0	0	0	0	76,000	76,000
<b><u>Other /Tax Increment Financing</u></b>											
83 Storm Water Improvements	100,000 *	1,000,000	0	0	0	0	0	0	0	0	1,100,000
18 Storrs Street Extension, North & South	0	0	0	1,100,000	8,750,000	0	0	0	0	0	9,850,000
97 Low Avenue Improvements	0	0	0	0	0	0	0	0	0	400,000	400,000
Total Other /Tax Increment Financing	100,000	1,000,000	0	1,100,000	8,750,000	0	0	0	0	400,000	11,350,000
<b><u>Other /Trust</u></b>											
639 Full Measure and List	385,000	0	0	0	0	0	0	0	0	0	385,000
588 Loudon Road Bridge Improvement Project	0	1,959,113	0	0	0	0	0	0	0	0	1,959,113
Total Other /Trust	385,000	1,959,113	0	0	0	0	0	0	0	0	2,344,113
<b><u>Other /Capital Close-out</u></b>											
4 Fire Department Vehicle Replacement	55,568	0	0	0	0	0	0	0	0	0	55,568

\*Excluded from Budget Appropriation

**2025-2034  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Ten Years
518 Bridge and Dam Maintenance / Repairs	46,519	0	0	0	0	0	0	0	0	0	46,519
235 Golf Course Grounds Improvements	27,894	0	0	0	0	0	0	0	0	0	27,894
36 Manchester Street / Route 3 South	26,646	0	0	0	0	0	0	0	0	0	26,646
51 White Park	18,036	0	0	0	0	0	0	0	0	0	18,036
643 Police Headquarters (New)	6,800	0	0	0	0	0	0	0	0	0	6,800
569 Parks and Cemeteries Small Turf Equipment	766	0	0	0	0	0	0	0	0	0	766
587 Cemetery Improvements	510	0	0	0	0	0	0	0	0	0	510
63 City Wide Recreation Facility Improvements	0	14,968	0	0	0	0	0	0	0	0	14,968
Total Other /Capital Close-out	182,739	14,968	0	0	0	0	0	0	0	0	197,707
<b><u>Other /Federal</u></b>											
60 Kiwanis (Waterfront) Park	500,000 *	0	0	0	0	0	0	0	0	0	500,000
31 Broadway / West Street Intersection Improvements (McKee Square)	0	0	3,360,000	0	0	0	0	0	0	0	3,360,000
71 Runway Protection Zones: Property Acquisition	0	0	0	0	0	0	0	470,250	0	0	470,250
72 Runway Pavement Improvements	0	500,000	1,040,000	6,220,000	0	19,800	0	0	0	0	7,779,800

\*Excluded from Budget Appropriation

**2025-2034  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Ten Years
77 Airport Snow Removal Equipment (SRE) & Equipment Storage Facility	0	0	693,000	0	0	0	0	0	0	0	693,000
468 Reconstruct Taxiway A & Itinerant Ramp	0	0	0	0	0	165,000	1,100,000	0	0	0	1,265,000
471 Airport Fuel Farm	0	0	0	0	550,000	0	0	0	0	0	550,000
492 Runway Protection Zone (RPZ) Obstruction Removal	0	0	205,200	205,200	0	0	0	0	0	0	410,400
534 Tie Down Rehabilitation and Expansion	0	0	0	0	0	165,000	742,500	1,188,000	0	0	2,095,500
536 Hangar Replacement	0	0	0	0	0	0	0	0	1,624,700	0	1,624,700
567 Penacook Riverfront Parks	0	0	500,000	0	0	0	0	0	0	0	500,000
572 Airport Master Plan	0	225,000	0	0	0	0	0	0	0	0	225,000
588 Loudon Road Bridge Improvement Project	0	18,357,552	0	0	0	0	0	0	0	0	18,357,552
629 Police Body Worn Cameras and In-Car Video	0	470,000	80,000	80,000	80,000	80,000	0	0	0	0	790,000
Total Other /Federal	500,000	19,552,552	5,878,200	6,505,200	630,000	429,800	1,842,500	1,658,250	1,624,700	0	38,621,202
<b>Other /State</b>											
36 Manchester Street / Route 3 South	280,000	0	9,200,000	0	0	0	0	0	0	0	9,480,000

\*Excluded from Budget Appropriation

**2025-2034  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>Ten Years</b>
71 Runway Protection Zones: Property Acquisition	0	0	0	0	0	0	0	26,125	0	0	26,125
72 Runway Pavement Improvements	0	27,778	65,000	345,556	0	1,100	0	0	0	0	439,434
77 Airport Snow Removal Equipment (SRE) & Equipment Storage Facility	0	0	38,500	0	0	0	0	0	0	0	38,500
468 Reconstruct Taxiway A & Itinerant Ramp	0	0	0	0	0	9,168	61,112	0	0	0	70,280
471 Airport Fuel Farm	0	0	0	0	30,556	0	0	0	0	0	30,556
492 Runway Protection Zone (RPZ) Obstruction Removal	0	0	11,400	11,400	0	0	0	0	0	0	22,800
534 Tie Down Rehabilitation and Expansion	0	0	0	0	0	9,162	41,250	66,000	0	0	116,412
536 Hangar Replacement	0	0	0	0	0	0	0	0	89,650	0	89,650
543 Merrimack River Greenway Trail Project	0	0	0	0	8,800,000	0	0	0	0	0	8,800,000
572 Airport Master Plan	0	12,500	0	0	0	0	0	0	0	0	12,500
602 Iron Works Road Bridge Replacement Project	0	270,000	2,400,000	0	0	0	0	0	0	0	2,670,000
Total Other /State	280,000	310,278	11,714,900	356,956	8,830,556	19,430	102,362	92,125	89,650	0	21,796,257

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2025-2034  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Ten Years
<b><u>Parking /G.O. Bonds</u></b>											
403 Parking Division Vehicle and Equipment Replacement Program	0	0	60,000	0	0	65,000	0	0	0	0	125,000
432 State Street Parking Garage (Formerly Firehouse Block)	0	785,000	11,945,000	0	0	0	0	0	200,000	1,500,000	14,430,000
433 School Street Parking Garage (Formerly Durgin Block)	0	1,190,000	0	0	0	0	0	5,720,000	0	0	6,910,000
529 Storrs Street Parking Garage (Formerly Capital Commons)	0	0	0	1,815,000	0	0	0	11,000,000	0	0	12,815,000
595 Parking Meters	0	0	0	800,000	1,550,000	0	0	0	0	0	2,350,000
596 Surface Lots	0	495,000	0	0	819,500	0	957,000	0	0	0	2,271,500
597 Parking Beacons	0	0	0	275,000	0	0	0	0	0	0	275,000
627 Parking Strategic Plan	0	0	0	0	0	0	0	305,000	0	0	305,000
Total Parking /G.O. Bonds	0	2,470,000	12,005,000	2,890,000	2,369,500	65,000	957,000	17,025,000	200,000	1,500,000	39,481,500
<b><u>Parking /Capital Transfer</u></b>											
595 Parking Meters	80,000	0	0	0	0	0	0	0	0	0	80,000
433 School Street Parking Garage (Formerly Durgin Block)	10,000	0	0	0	0	0	0	0	0	0	10,000

\*Excluded from Budget Appropriation

**2025-2034  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>Ten Years</b>
529 Storrs Street Parking Garage (Formerly Capital Commons)	10,000	0	0	0	0	0	0	0	0	0	10,000
597 Parking Beacons	0	0	0	0	5,000	5,000	5,000	5,000	5,000	5,000	30,000
Total Parking /Capital Transfer	100,000	0	0	0	5,000	5,000	5,000	5,000	5,000	5,000	130,000
<b><u>Arena /G.O. Bonds</u></b>											
64 Arena Improvements	0	0	0	0	70,000	0	0	0	0	0	70,000
Total Arena /G.O. Bonds	0	0	0	0	70,000	0	0	0	0	0	70,000
<b><u>Golf /G.O. Bonds</u></b>											
107 Golf Course Club House and Maintenance Buildings	900,000	60,000	125,000	45,000	35,000	35,000	45,000	100,000	100,000	50,000	1,495,000
530 Golf Course Equipment	90,000	80,000	35,000	90,000	65,000	35,000	90,000	90,000	35,000	65,000	675,000
235 Golf Course Grounds Improvements	60,000	60,000	200,000	25,000	35,000	50,000	50,000	35,000	50,000	150,000	715,000
Total Golf /G.O. Bonds	1,050,000	200,000	360,000	160,000	135,000	120,000	185,000	225,000	185,000	265,000	2,885,000
<b><u>Airport /G.O. Bonds</u></b>											
383 New Airport Terminal Building	1,427,110	0	0	0	0	0	0	0	0	0	1,427,110
72 Runway Pavement Improvements	0	0	65,000	345,556	0	0	0	0	0	0	410,556
514 Airport Parking Lot Improvements	0	0	0	0	0	0	0	0	0	176,000	176,000

**\*Excluded from Budget Appropriation**

**2025-2034  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>Ten Years</b>
Total Airport /G.O. Bonds	1,427,110	0	65,000	345,556	0	0	0	0	0	176,000	2,013,666
<b><u>Airport /Capital Transfer</u></b>											
75 General Airport Repairs	10,000	0	10,000	0	10,000	0	10,000	0	10,000	0	50,000
71 Runway Protection Zones: Property Acquisition	0	0	0	0	0	0	0	26,125	0	0	26,125
72 Runway Pavement Improvements	0	32,778	0	0	0	1,100	0	0	0	0	33,878
77 Airport Snow Removal Equipment (SRE) & Equipment Storage Facility	0	0	38,500	0	0	0	0	0	0	0	38,500
468 Reconstruct Taxiway A & Itinerant Ramp	0	0	0	0	0	9,168	9,412	0	0	0	18,580
471 Airport Fuel Farm	0	0	0	0	30,556	0	0	0	0	0	30,556
492 Runway Protection Zone (RPZ) Obstruction Removal	0	0	11,400	11,400	0	0	0	0	0	0	22,800
534 Tie Down Rehabilitation and Expansion	0	0	0	0	0	9,162	41,250	66,000	0	0	116,412
536 Hangar Replacement	0	0	0	0	0	0	0	0	89,650	0	89,650
572 Airport Master Plan	0	12,500	0	0	0	0	0	0	0	0	12,500
Total Airport /Capital Transfer	10,000	45,278	59,900	11,400	40,556	19,430	60,662	92,125	99,650	0	439,001

\*Excluded from Budget Appropriation

**2025-2034  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Ten Years
<b><u>Airport /Federal</u></b>											
383 New Airport Terminal Building	3,508,925	0	0	0	0	0	0	0	0	0	3,508,925
72 Runway Pavement Improvements	0	90,000	0	0	0	0	0	0	0	0	90,000
Total Airport /Federal	3,508,925	90,000	0	0	0	0	0	0	0	0	3,598,925
<b><u>Airport /State</u></b>											
383 New Airport Terminal Building	121,710	0	0	0	0	0	0	0	0	0	121,710
72 Runway Pavement Improvements	0	5,000	0	0	0	0	0	0	0	0	5,000
Total Airport /State	121,710	5,000	0	0	0	0	0	0	0	0	126,710
<b><u>Water /G.O. Bonds</u></b>											
84 Water Main Cleaning & Lining	550,000	0	0	0	0	0	260,000	500,000	475,000	585,000	2,370,000
244 Water Meter Replacement Program	250,000	250,000	275,000	275,000	275,000	275,000	275,000	275,000	275,000	275,000	2,700,000
83 Storm Water Improvements	235,000 *	2,350,000	0	0	0	0	0	0	0	0	2,585,000
372 Water System Pump Station Improvements	180,000	1,020,000	0	0	0	0	0	550,000	0	0	1,750,000
121 Vehicle & Equipment Replacement Program	175,000	82,000	0	220,000	252,000	82,000	412,000	246,000	120,000	323,000	1,912,000

\*Excluded from Budget Appropriation

**2025-2034  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>Ten Years</b>
482 Water System Asset Management	90,000	0	0	0	0	0	0	0	75,000	0	165,000
88 Water Plant Improvements	80,000	100,000	400,000	400,000	0	950,000	1,025,000	120,000	250,000	300,000	3,625,000
323 Combined Operations & Maintenance Facility (COMF) Improvements	50,000	355,000	335,000	335,000	150,000	0	0	0	0	15,000	1,240,000
347 Water Storage Tank Repairs	40,000	50,000	55,000	55,000	80,000	0	50,000	60,000	55,000	65,000	510,000
36 Manchester Street / Route 3 South	0	0	160,000	0	0	0	0	0	0	0	160,000
43 Garvins Falls Development Area	0	0	0	0	0	0	0	0	0	875,000	875,000
85 Water Main Replacement	0	1,130,000	0	0	0	0	2,000,000	0	0	5,000,000	8,130,000
86 Water Main Construction	0	1,600,000	0	0	0	0	0	0	0	0	1,600,000
114 Penacook Lake Dam and Spillway Rehabilitation	0	0	0	0	0	0	0	0	75,000	0	75,000
345 Water Supply Well Field Maintenance	0	0	0	0	150,000	0	0	0	0	2,000,000	2,150,000
588 Loudon Road Bridge Improvement Project	0	300,000	0	0	0	0	0	0	0	0	300,000
636 Electric Vehicle (EV) Charging Stations	0	0	0	25,000	0	0	0	0	0	0	25,000
<b>Total Water /G.O. Bonds</b>	<b>1,650,000</b>	<b>7,237,000</b>	<b>1,225,000</b>	<b>1,310,000</b>	<b>907,000</b>	<b>1,307,000</b>	<b>4,022,000</b>	<b>1,751,000</b>	<b>1,325,000</b>	<b>9,438,000</b>	<b>30,172,000</b>

\*Excluded from Budget Appropriation

**2025-2034  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>Ten Years</b>
<b><u>Water /Capital Transfer</u></b>											
244 Water Meter Replacement Program	150,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	1,275,000
321 Water System Master Plan & Implementation	40,000	0	80,000	40,000	90,000	0	0	70,000	0	0	320,000
525 Telephone System Replacement Program	37,500	0	0	0	0	0	0	0	0	0	37,500
2 Information Technology Hardware & Software Replacement	31,250	36,625	40,125	38,125	44,250	37,125	24,375	52,875	56,250	38,500	399,500
124 Water System SCADA Improvements	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	35,000	35,000	310,000
88 Water Plant Improvements	0	0	0	0	0	0	0	0	25,000	0	25,000
297 Geographic Information Systems (GIS)	0	0	0	0	10,000	0	0	0	0	0	10,000
451 Leak Detection	0	10,000	0	0	0	0	15,000	0	0	0	25,000
Total Water /Capital Transfer	288,750	201,625	275,125	233,125	299,250	192,125	194,375	277,875	241,250	198,500	2,402,000
<b><u>Sewer /G.O. Bonds</u></b>											
91 Sewer Main Rehabilitation and Construction	16,900,000	0	0	0	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	24,100,000
275 Sewer Pump Station Improvements	7,700,000	0	250,000	0	0	0	0	0	0	0	7,950,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2025-2034  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>Ten Years</b>
104 Hall Street Waste Water Treatment Plant Improvements	5,040,000	0	1,400,000	505,000	4,555,000	3,065,000	3,575,000	6,875,000	2,990,000	1,500,000	29,505,000
647 Inflow & Infiltration Removal	270,000	55,000	0	0	0	0	0	0	0	0	325,000
121 Vehicle & Equipment Replacement Program	95,000	180,000	180,000	123,000	255,000	287,000	257,000	415,000	525,000	25,000	2,342,000
636 Electric Vehicle (EV) Charging Stations	75,000	0	0	0	0	0	0	0	0	0	75,000
323 Combined Operations & Maintenance Facility (COMF) Improvements	50,000	355,000	335,000	335,000	150,000	0	0	0	0	15,000	1,240,000
36 Manchester Street / Route 3 South	0	0	500,000	0	0	0	0	0	0	0	500,000
43 Garvins Falls Development Area	0	0	0	0	0	0	0	0	0	2,875,000	2,875,000
89 Hall Street Waste Water Treatment Plant Odor Control	0	0	0	0	0	275,000	4,300,000	0	640,000	1,000,000	6,215,000
410 Sewer Video Inspection Equipment	0	0	0	0	0	0	0	80,000	0	0	80,000
466 Penacook Waste Water Treatment Plant Improvements	0	30,000	2,690,000	225,000	690,000	860,000	320,000	300,000	0	0	5,115,000
Total Sewer /G.O. Bonds	30,130,000	620,000	5,355,000	1,188,000	6,850,000	5,687,000	9,652,000	8,870,000	5,355,000	6,615,000	80,322,000

\*Excluded from Budget Appropriation

**2025-2034  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>Ten Years</b>
<b><u>Sewer /Capital Transfer</u></b>											
91 Sewer Main Rehabilitation and Construction	40,000	40,000	40,000	40,000	40,000	40,000	40,000	160,000	70,000	70,000	580,000
525 Telephone System Replacement Program	37,500	0	0	0	0	0	0	0	0	0	37,500
2 Information Technology Hardware & Software Replacement	31,250	36,625	40,125	38,125	44,250	37,125	24,375	52,875	56,250	38,500	399,500
297 Geographic Information Systems (GIS)	0	0	0	0	10,000	0	0	0	0	0	10,000
410 Sewer Video Inspection Equipment	0	0	20,000	0	0	0	0	0	0	0	20,000
<b>Total Sewer /Capital Transfer</b>	<b>108,750</b>	<b>76,625</b>	<b>100,125</b>	<b>78,125</b>	<b>94,250</b>	<b>77,125</b>	<b>64,375</b>	<b>212,875</b>	<b>126,250</b>	<b>108,500</b>	<b>1,047,000</b>
<b><u>Solid Waste /Capital Transfer</u></b>											
447 Landfill Soil Vapor Extraction Systems	0	0	0	0	15,000	25,000	0	0	0	0	40,000
<b>Total Solid Waste /Capital Transfer</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,000</b>	<b>25,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>40,000</b>
<b><u>Solid Waste /G.O. Bonds</u></b>											
447 Landfill Soil Vapor Extraction Systems	80,000	0	0	0	45,000	0	0	0	0	0	125,000
<b>Total Solid Waste /G.O. Bonds</b>	<b>80,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>45,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>125,000</b>

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2025-2034  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

---

**PROJECT NUMBER AND DESCRIPTION**

	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>Ten Years</b>
Grand Total	54,945,484	101,116,464	62,634,000	89,419,612	72,164,112	38,655,660	30,547,024	41,564,750	39,898,500	50,718,100	581,663,706

---

\*Excluded from Budget Appropriation