

**2024-2033  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>Ten Years</b>
<b><u>General /G.O. Bonds</u></b>											
4 Fire Department Vehicle Replacement	1,535,000	1,495,000	920,000	945,000	525,000	425,000	1,035,000	1,900,000	1,405,000	475,000	10,660,000
17 Sidewalk, Bikeway and Streetscape Improvements	1,090,000	0	500,000	0	500,000	0	500,000	0	0	250,000	2,840,000
121 Vehicle & Equipment Replacement Program	795,000	1,215,000	1,463,000	1,502,000	1,363,000	1,652,000	1,507,000	1,324,000	2,050,000	2,657,500	15,528,500
587 Cemetery Improvements	450,000	100,000	80,000	250,000	100,000	100,000	270,000	100,000	250,000	2,300,000	4,000,000
656 River Bank Stabilization Projects	400,000	0	1,000,000	0	0	0	0	0	0	0	1,400,000
52 Keach Park	375,000	75,000	0	250,000	80,000	0	100,000	0	0	730,000	1,610,000
83 Storm Water Improvements	360,000	0	0	0	0	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,860,000
65 City Hall Renovations	355,000	450,000	915,000	405,000	40,000	0	0	0	0	1,390,000	3,555,000
51 White Park	350,000 *	270,000	325,000	100,000	205,000	200,000	70,000	0	0	15,000	1,535,000
235 Golf Course Grounds Improvements	280,000	400,000	400,000	0	0	0	0	0	0	0	1,080,000
527 Fire Department EMS Equipment Replacement	275,000	275,000	0	0	0	0	0	350,000	350,000	0	1,250,000
31 Broadway / West Street Intersection Improvements (McKee Square)	235,000	0	840,000	0	0	0	0	0	0	0	1,075,000
60 Kiwanis (Waterfront) Park	200,000	0	4,400,000	0	0	0	0	0	0	0	4,600,000

\*Excluded from Budget Appropriation

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484 Police Station Improvements	200,000	0	225,000	250,000	250,000	0	0	0	0	0	925,000
323 Combined Operations & Maintenance Facility (COMF) Improvements	150,000	80,000	40,000	100,000	0	150,000	0	0	0	0	520,000
551 Library Maintenance	150,000	25,000	150,000	550,000	0	100,000	0	0	0	0	975,000
543 Merrimack River Greenway Trail Project	130,000 *	180,000	0	2,000,000	0	1,100,000	0	0	0	0	3,410,000
569 Parks and Cemeteries Small Turf Equipment	100,000	95,000	80,000	105,000	0	80,000	45,000	40,000	0	0	545,000
252 Fire Station Improvements	80,000	0	0	0	0	350,000	0	0	0	50,000	480,000
643 Police Headquarters (New)	75,000	0	2,500,000	25,000,000	0	0	0	0	0	0	27,575,000
36 Manchester Street / Route 3 South	60,000	60,000	0	2,100,000	0	0	0	0	0	0	2,220,000
283 Traffic Signals and Traffic Operations Improvements	60,000	0	0	0	260,000	30,000	60,000	700,000	30,000	30,000	1,170,000
380 Neighborhood Safety Improvements	40,000	0	0	0	0	0	0	0	0	0	40,000
64 Arena Improvements	30,000	0	500,000	431,500	200,000	0	0	75,000	0	150,000	1,386,500
18 Storrs Street Extension, North & South	0	0	0	0	0	0	0	0	500,000	5,000,000	5,500,000
43 Garvins Falls Development Area	0	0	0	0	0	0	0	0	0	10,200,000	10,200,000
54 Russell Martin Park	0	15,000	0	0	0	0	1,125,000	0	0	1,125,000	2,265,000

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55 Rolfe Park	0	0	200,000	0	200,000	35,000	0	0	0	0	435,000
56 Rollins Park	0	150,000	0	270,000	0	175,000	130,000	30,000	0	0	755,000
57 Gustaf H. Lehtinen Park/Hero's Bridge	0	0	50,000	0	0	0	0	0	0	0	50,000
59 Terrill Park	0	1,850,000	400,000	0	0	800,000	0	0	60,000	0	3,110,000
63 City Wide Recreation Facility Improvements	0	650,000	700,000	210,000	160,000	0	0	0	0	0	1,720,000
68 Library	0	400,000	0	2,101,500	21,015,000	0	0	0	0	0	23,516,500
107 Golf Course Club House and Maintenance Buildings	0	4,500,000	0	0	0	0	0	0	0	0	4,500,000
305 Fire Department Communications Equipment	0	0	0	700,000	0	0	0	150,000	0	0	850,000
335 Thermal Imaging Cameras	0	45,000	0	0	0	0	60,000	0	0	0	105,000
358 Garrison Park	0	70,000	0	0	150,000	0	0	0	0	175,000	395,000
359 Merrill Park	0	275,000	0	0	0	50,000	40,000	280,000	0	0	645,000
360 Kimball Park	0	15,000	0	0	0	275,000	80,000	0	0	0	370,000
368 Police Department Communications Equipment	0	120,000	0	80,000	0	0	0	180,000	180,000	100,000	660,000
370 Police Department Ballistic Vest Replacement Program	0	0	80,000	0	0	0	0	85,000	0	0	165,000
375 Fire Department Boats	0	0	0	0	0	0	40,000	0	0	0	40,000
376 Fire Department Hose & Equipment Replacement	0	0	0	0	35,000	50,000	115,000	0	0	0	200,000

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	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Ten Years
381 Landfill Closure and Maintenance	0	0	0	0	0	8,932,000	0	0	0	0	8,932,000
443 City-Wide Community Center	0	0	0	750,000	50,000	0	0	140,000	0	0	940,000
505 South Main Street Corridor Improvements	0	0	0	0	0	0	160,000	1,150,000	0	0	1,310,000
518 Bridge and Dam Maintenance / Repairs	0	350,000	300,000	0	0	0	0	0	0	0	650,000
522 Patrol Rifle Replacements	0	15,000	0	0	0	0	0	0	0	0	15,000
528 Pocket Parks	0	0	0	400,000	0	0	50,000	0	0	0	450,000
541 Regional Drive/Chenell Drive Intersection Improvements	0	300,000	0	1,900,000	0	0	0	0	0	0	2,200,000
560 Fire Training Facility	0	0	0	0	500,000	0	0	0	0	0	500,000
561 Fire Alarm Infrastructure Replacement	0	0	20,000	0	20,000	0	20,000	0	20,000	0	80,000
563 Master Plan Update	0	50,000	250,000	0	0	0	0	0	0	0	300,000
567 Penacook Riverfront Parks	0	0	0	0	0	0	0	0	100,000	0	100,000
570 Pleasant/Warren/Fruit Intersection Roundabout	0	0	0	400,000	4,000,000	0	0	0	0	0	4,400,000
571 I-393/Horseshoe Pond Drainage Improvements	0	0	100,000	0	0	0	0	0	0	0	100,000
573 Fire Department Personnel Protective Equipment	0	775,000	30,000	0	0	0	0	0	0	0	805,000

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579 Downtown Squares	0	0	0	0	250,000	1,700,000	0	0	0	0	1,950,000
583 East Concord Fire Station	0	0	0	0	6,000,000	0	0	0	0	0	6,000,000
588 Loudon Road Bridge Improvement Project	0	2,622,845	0	0	0	0	0	0	0	0	2,622,845
589 Downtown Corridor Streetscape Improvement Project	0	0	0	0	620,000	850,000	1,060,000	450,000	360,000	200,000	3,540,000
590 Downtown Civic District Sidewalk Replacement	0	0	0	0	0	750,000	0	0	0	0	750,000
591 Sidewalk Cleanliness	0	0	0	0	0	0	90,000	0	0	0	90,000
594 New Central Fire Station	0	0	0	14,000,000	0	0	0	0	0	0	14,000,000
602 Iron Works Road Bridge Replacement Project	0	65,000	0	600,000	0	0	0	0	0	0	665,000
611 Eastman Street Retaining Wall	0	0	0	0	190,000	0	0	0	0	0	190,000
620 Police Department Security Fencing	0	0	0	30,000	0	0	0	0	0	0	30,000
636 Electric Vehicle (EV) Charging Stations	0	0	0	75,000	0	0	50,000	0	0	0	125,000
645 Police Department RMS/CAD Upgrade	0	250,000	250,000	0	0	0	0	0	0	0	500,000
647 Inflow & Infiltration Removal	0	270,000	100,000	0	0	0	0	0	0	0	370,000
Total General /G.O. Bonds	7,775,000	17,507,845	16,818,000	55,505,000	36,713,000	19,304,000	8,107,000	8,454,000	6,805,000	26,347,500	203,336,345

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<b><u>General /Capital Transfer</u></b>											
2 Information Technology Hardware & Software Replacement	247,500	187,500	183,500	166,500	187,500	220,000	214,750	217,450	225,000	227,250	2,076,950
302 Enterprise Wide Information Systems Applications	110,000	0	0	0	0	0	0	0	0	0	110,000
575 Police Vehicle & Equipment Replacement	80,000	240,000	250,000	250,000	260,000	260,000	270,000	270,000	280,000	0	2,160,000
631 Multi-Function Photocopy Machines	44,000	37,000	23,000	30,000	30,000	46,000	46,000	41,000	37,000	32,000	366,000
573 Fire Department Personnel Protective Equipment	35,000	35,000	40,000	40,000	45,000	45,000	50,000	50,000	55,000	55,000	450,000
376 Fire Department Hose & Equipment Replacement	30,000	0	30,000	0	0	0	0	0	0	0	60,000
630 Police Computer Crimes Hardware and Equipment	16,000	12,000	0	0	0	0	0	0	0	0	28,000
644 Street Tree Planting	5,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	95,000
297 Geographic Information Systems (GIS)	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	0	0	28,000
375 Fire Department Boats	0	0	30,000	0	0	0	0	0	0	0	30,000
443 City-Wide Community Center	0	25,000	0	0	0	0	0	0	0	0	25,000
477 Library Equipment Replacement	0	49,000	0	0	0	0	0	0	0	0	49,000

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521 Police Firearms Range Improvements	0	0	0	20,000	0	0	0	0	0	175,000	195,000
525 Telephone System Replacement Program	0	0	225,000	0	0	0	0	0	0	0	225,000
555 Handgun Replacement	0	0	0	50,000	0	0	0	0	0	0	50,000
599 Zoning Update	0	0	0	60,000	0	0	0	0	0	0	60,000
600 Impact Fee Ordinance Update	0	0	0	0	20,000	0	0	0	0	0	20,000
601 Design Guidelines Update	0	50,000	0	0	0	0	0	0	0	0	50,000
615 Fiber System Replacement	0	0	25,000	500,000	0	0	0	0	0	0	525,000
620 Police Department Security Fencing	0	20,000	0	0	0	0	0	0	0	0	20,000
621 Police Department Booking Room Renovations	0	40,000	0	0	0	0	0	0	0	0	40,000
Total General /Capital Transfer	571,000	709,000	820,000	1,130,000	556,000	584,500	594,250	591,950	607,000	499,250	6,662,950
<b><u>General /Capital Close-out</u></b>											
83 Storm Water Improvements	192,199	0	0	0	0	0	0	0	0	0	192,199
31 Broadway / West Street Intersection Improvements (McKee Square)	32,191	0	0	0	0	0	0	0	0	0	32,191
235 Golf Course Grounds Improvements	31,398	0	0	0	0	0	0	0	0	0	31,398
65 City Hall Renovations	21,846	0	0	0	0	0	0	0	0	0	21,846

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64 Arena Improvements	19,325	0	0	0	0	0	0	0	0	0	19,325
4 Fire Department Vehicle Replacement	2,181	0	0	0	0	0	0	0	0	0	2,181
Total General /Capital Close-out	299,140	0	0	0	0	0	0	0	0	0	299,140
<b><u>General /Highway Reserve</u></b>											
78 Annual Highway Improvement Program	3,122,000	2,748,000	2,600,000	2,600,000	3,250,000	3,250,000	3,400,000	3,400,000	3,550,000	3,550,000	31,470,000
518 Bridge and Dam Maintenance / Repairs	230,000	0	125,000	0	0	0	0	0	0	0	355,000
520 Intersection Safety Improvements	110,000	110,000	50,000	100,000	50,000	0	0	0	0	0	420,000
230 Opticom Replacement	0	15,000	0	20,000	0	20,000	0	20,000	0	20,000	95,000
Total General /Highway Reserve	3,462,000	2,873,000	2,775,000	2,720,000	3,300,000	3,270,000	3,400,000	3,420,000	3,550,000	3,570,000	32,340,000
<b><u>General /Equip Replace Reserve</u></b>											
121 Vehicle & Equipment Replacement Program	360,000	0	0	0	0	0	0	0	0	0	360,000
575 Police Vehicle & Equipment Replacement	200,000	0	0	0	0	0	0	0	0	0	200,000
Total General /Equip Replace Reserve	560,000	0	0	0	0	0	0	0	0	0	560,000

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<b><u>General /Donations</u></b>											
543 Merrimack River Greenway Trail Project	295,000 *	0	0	2,000,000	0	1,100,000	0	0	0	0	3,395,000
618 Unmanned Aerial System (UAS)	100,000 *	0	0	0	0	0	0	0	0	0	100,000
51 White Park	50,000 *	0	0	0	0	0	0	0	0	0	50,000
59 Terrill Park	0	0	500,000	0	0	0	0	0	0	0	500,000
60 Kiwanis (Waterfront) Park	0	0	100,000	0	0	0	0	0	0	0	100,000
68 Library	0	0	0	233,500	2,335,000	0	0	0	0	0	2,568,500
83 Storm Water Improvements	0	150,000	1,000,000	0	0	0	0	0	0	0	1,150,000
443 City-Wide Community Center	0	15,000	0	0	0	0	0	0	0	0	15,000
502 Whitney Road Extension	0	0	0	2,350,000	25,700,000	0	0	0	0	0	28,050,000
515 Golf Course Winter Recreation Improvements	0	250,000	0	100,000	0	0	50,000	0	0	0	400,000
519 Manchester Street/Old Turnpike Road Intersection Improvements	0	0	0	0	500,000	0	0	0	0	0	500,000
591 Sidewalk Cleanliness	0	0	0	0	0	0	30,000	0	0	0	30,000
646 Planter Box Fencing	0	0	0	95,000	0	0	0	0	0	0	95,000
<b>Total General /Donations</b>	<b>445,000</b>	<b>415,000</b>	<b>1,600,000</b>	<b>4,778,500</b>	<b>28,535,000</b>	<b>1,100,000</b>	<b>80,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>36,953,500</b>

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<b><u>Other /Tax Increment Financing</u></b>											
567 Penacook Riverfront Parks	1,500,000	0	0	0	0	0	0	0	0	0	1,500,000
83 Storm Water Improvements	75,000	75,000	500,000	0	0	0	0	0	0	0	650,000
18 Storrs Street Extension, North & South	0	1,100,000	8,750,000	0	0	0	0	0	0	0	9,850,000
97 Low Avenue Improvements	0	0	0	0	0	0	0	0	0	400,000	400,000
Total Other /Tax Increment Financing	1,575,000	1,175,000	9,250,000	0	0	0	0	0	0	400,000	12,400,000
<b><u>Other /Trust</u></b>											
639 Full Measure and List	385,000	385,000	0	0	0	0	0	0	0	0	770,000
587 Cemetery Improvements	66,000	0	0	0	0	0	0	0	0	0	66,000
588 Loudon Road Bridge Improvement Project	0	1,959,113	0	0	0	0	0	0	0	0	1,959,113
Total Other /Trust	451,000	2,344,113	0	0	0	0	0	0	0	0	2,795,113
<b><u>Other /Federal</u></b>											
567 Penacook Riverfront Parks	500,000	0	0	0	0	0	0	0	0	0	500,000
51 White Park	400,000 *	0	0	0	0	0	0	0	0	0	400,000
543 Merrimack River Greenway Trail Project	275,000 *	0	0	0	0	0	0	0	0	0	275,000

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383 New Airport Terminal Building	96,300 *	0	3,168,000	0	0	0	0	0	0	0	3,264,300
31 Broadway / West Street Intersection Improvements (McKee Square)	0	0	3,360,000	0	0	0	0	0	0	0	3,360,000
60 Kiwanis (Waterfront) Park	0	0	500,000	0	0	0	0	0	0	0	500,000
71 Runway Protection Zones: Property Acquisition	0	0	0	0	0	0	0	0	427,500	0	427,500
72 Runway Pavement Improvements	0	0	500,000	2,660,000	2,660,000	900,000	18,000	0	0	0	6,738,000
77 Airport Snow Removal Equipment (SRE) & Equipment Storage Facility	0	0	0	630,000	0	0	0	0	0	0	630,000
468 Reconstruct Taxiway A & Itinerant Ramp	0	0	0	0	0	0	150,000	1,000,000	0	0	1,150,000
471 Airport Fuel Farm	0	0	0	0	500,000	0	0	0	0	0	500,000
492 Runway Protection Zone (RPZ) Obstruction Removal	0	0	0	205,200	205,200	0	0	0	0	0	410,400
534 Tie Down Rehabilitation and Expansion	0	0	0	0	0	0	150,000	675,000	1,080,000	0	1,905,000
536 Hangar Replacement	0	0	0	0	0	0	477,000	0	0	1,000,000	1,477,000
572 Airport Master Plan	0	225,000	0	0	0	0	0	0	0	0	225,000
588 Loudon Road Bridge Improvement Project	0	18,327,834	0	0	0	0	0	0	0	0	18,327,834

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629 Police Body Worn Cameras and In-Car Video	0	470,000	80,000	80,000	80,000	80,000	0	0	0	0	790,000
Total Other /Federal	1,271,300	19,022,834	7,608,000	3,575,200	3,445,200	980,000	795,000	1,675,000	1,507,500	1,000,000	40,880,034
<b>Other /State</b>											
36 Manchester Street / Route 3 South	240,000	240,000	0	4,800,000	0	0	0	0	0	0	5,280,000
383 New Airport Terminal Building	21,750 *	0	176,000	0	0	0	0	0	0	0	197,750
71 Runway Protection Zones: Property Acquisition	0	0	0	0	0	0	0	0	23,750	0	23,750
72 Runway Pavement Improvements	0	0	27,778	147,778	147,778	50,000	1,000	0	0	0	374,334
77 Airport Snow Removal Equipment (SRE) & Equipment Storage Facility	0	0	0	35,000	0	0	0	0	0	0	35,000
468 Reconstruct Taxiway A & Itinerant Ramp	0	0	0	0	0	0	8,334	55,556	0	0	63,890
471 Airport Fuel Farm	0	0	0	0	27,778	0	0	0	0	0	27,778
492 Runway Protection Zone (RPZ) Obstruction Removal	0	0	0	11,400	11,400	0	0	0	0	0	22,800
534 Tie Down Rehabilitation and Expansion	0	0	0	0	0	0	8,334	37,500	60,000	0	105,834
536 Hangar Replacement	0	0	0	0	0	0	26,500	0	0	55,000	81,500

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2024-2033  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Ten Years
543 Merrimack River Greenway Trail Project	0	0	0	0	0	8,800,000	0	0	0	0	8,800,000
572 Airport Master Plan	0	12,500	0	0	0	0	0	0	0	0	12,500
602 Iron Works Road Bridge Replacement Project	0	260,000	0	2,400,000	0	0	0	0	0	0	2,660,000
Total Other /State	261,750	512,500	203,778	7,394,178	186,956	8,850,000	44,168	93,056	83,750	55,000	17,685,136
<b><u>Parking /G.O. Bonds</u></b>											
432 State Street Parking Garage (Formerly Firehouse Block)	75,000	675,000	12,045,000	0	0	0	0	0	0	1,700,000	14,495,000
596 Surface Lots	45,000	450,000	0	0	0	745,000	0	870,000	0	0	2,110,000
403 Parking Division Vehicle and Equipment Replacement Program	0	0	0	55,000	0	0	60,000	0	0	0	115,000
433 School Street Parking Garage (Formerly Durgin Block)	0	0	1,100,000	0	0	0	0	0	5,200,000	0	6,300,000
529 Storrs Street Parking Garage (Formerly Capital Commons)	0	0	0	0	1,650,000	0	0	0	10,000,000	0	11,650,000
595 Parking Meters	0	0	0	0	800,000	1,550,000	0	0	0	0	2,350,000
597 Parking Beacons	0	0	0	0	250,000	0	0	0	0	0	250,000
627 Parking Strategic Plan	0	0	0	0	0	0	0	0	305,000	0	305,000
Total Parking /G.O. Bonds	120,000	1,125,000	13,145,000	55,000	2,700,000	2,295,000	60,000	870,000	15,505,000	1,700,000	37,575,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2024-2033  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>Ten Years</b>
<b><u>Parking /Capital Transfer</u></b>											
597 Parking Beacons	0	0	0	0	0	5,000	5,000	5,000	5,000	5,000	25,000
Total Parking /Capital Transfer	0	0	0	0	0	5,000	5,000	5,000	5,000	5,000	25,000
<b><u>Arena /G.O. Bonds</u></b>											
64 Arena Improvements	20,000	0	0	0	70,000	0	0	0	0	0	90,000
Total Arena /G.O. Bonds	20,000	0	0	0	70,000	0	0	0	0	0	90,000
<b><u>Golf /G.O. Bonds</u></b>											
530 Golf Course Equipment	35,000	65,000	80,000	35,000	70,000	80,000	35,000	70,000	70,000	35,000	575,000
235 Golf Course Grounds Improvements	15,000	60,000	60,000	50,000	50,000	150,000	50,000	50,000	60,000	50,000	595,000
107 Golf Course Club House and Maintenance Buildings	0	60,000	25,000	11,000	35,000	35,000	12,000	100,000	50,000	50,000	378,000
Total Golf /G.O. Bonds	50,000	185,000	165,000	96,000	155,000	265,000	97,000	220,000	180,000	135,000	1,548,000
<b><u>Airport /G.O. Bonds</u></b>											
75 General Airport Repairs	195,000	0	0	0	0	0	0	0	0	0	195,000
72 Runway Pavement Improvements	0	0	0	147,778	147,778	50,000	0	0	0	0	345,556
383 New Airport Terminal Building	0	0	176,000	0	0	0	0	0	0	0	176,000
514 Airport Parking Lot Improvements	0	0	0	0	0	0	0	0	0	320,000	320,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2024-2033  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>Ten Years</b>
Total Airport /G.O. Bonds	195,000	0	176,000	147,778	147,778	50,000	0	0	0	320,000	1,036,556
<b><u>Airport /Capital Transfer</u></b>											
383 New Airport Terminal Building	21,750 *	0	0	0	0	0	0	0	0	0	21,750
71 Runway Protection Zones: Property Acquisition	0	0	0	0	0	0	0	0	23,750	0	23,750
72 Runway Pavement Improvements	0	0	27,778	0	0	0	1,000	0	0	0	28,778
75 General Airport Repairs	0	10,000	0	10,000	0	0	0	0	0	0	20,000
77 Airport Snow Removal Equipment (SRE) & Equipment Storage Facility	0	0	0	35,000	0	0	0	0	0	0	35,000
468 Reconstruct Taxiway A & Itinerant Ramp	0	0	0	0	0	0	8,334	8,556	0	0	16,890
471 Airport Fuel Farm	0	0	0	0	27,778	0	0	0	0	0	27,778
492 Runway Protection Zone (RPZ) Obstruction Removal	0	0	0	11,400	11,400	0	0	0	0	0	22,800
534 Tie Down Rehabilitation and Expansion	0	0	0	0	0	0	8,334	37,500	60,000	0	105,834
536 Hangar Replacement	0	0	0	0	0	0	26,500	0	0	55,000	81,500
572 Airport Master Plan	0	12,500	0	0	0	0	0	0	0	0	12,500
Total Airport /Capital Transfer	21,750	22,500	27,778	56,400	39,178	0	44,168	46,056	83,750	55,000	396,580

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2024-2033  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Ten Years
<b><u>Airport /Capital Close-out</u></b>											
75 General Airport Repairs	4,470	0	0	0	0	0	0	0	0	0	4,470
Total Airport /Capital Close-out	4,470	0	0	0	0	0	0	0	0	0	4,470
<b><u>Airport /Federal</u></b>											
383 New Airport Terminal Building	295,200 *	0	0	0	0	0	0	0	0	0	295,200
Total Airport /Federal	295,200	0	0	0	0	0	0	0	0	0	295,200
<b><u>Water /G.O. Bonds</u></b>											
85 Water Main Replacement	550,000	0	1,165,000	0	0	0	0	2,000,000	0	0	3,715,000
244 Water Meter Replacement Program	250,000	250,000	250,000	275,000	275,000	275,000	275,000	275,000	275,000	275,000	2,675,000
88 Water Plant Improvements	125,000	80,000	100,000	400,000	400,000	0	950,000	1,025,000	120,000	250,000	3,450,000
121 Vehicle & Equipment Replacement Program	95,000	149,000	175,000	60,000	220,000	252,000	82,000	412,000	196,000	466,000	2,107,000
347 Water Storage Tank Repairs	75,000	40,000	50,000	55,000	55,000	80,000	0	50,000	60,000	55,000	520,000
636 Electric Vehicle (EV) Charging Stations	75,000	0	0	0	25,000	0	0	0	0	0	100,000
323 Combined Operations & Maintenance Facility (COMF) Improvements	60,000	55,000	20,000	50,000	0	25,000	0	0	0	0	210,000
36 Manchester Street / Route 3 South	0	0	0	160,000	0	0	0	0	0	0	160,000

\*Excluded from Budget Appropriation

CITY OF CONCORD, NEW HAMPSHIRE

**2024-2033  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Ten Years
43 Garvins Falls Development Area	0	0	0	0	0	0	0	0	0	1,525,000	1,525,000
83 Storm Water Improvements	0	75,000	500,000	0	0	0	0	0	0	0	575,000
84 Water Main Cleaning & Lining	0	550,000	0	0	0	0	0	260,000	575,000	1,040,000	2,425,000
86 Water Main Construction	0	1,600,000	0	0	0	0	0	0	0	0	1,600,000
114 Penacook Lake Dam and Spillway Rehabilitation	0	0	0	0	0	0	0	0	0	75,000	75,000
345 Water Supply Well Field Maintenance	0	0	0	0	0	150,000	0	0	0	0	150,000
372 Water System Pump Station Improvements	0	180,000	1,020,000	0	0	0	0	0	550,000	0	1,750,000
482 Water System Asset Management	0	90,000	0	0	0	0	0	0	0	75,000	165,000
588 Loudon Road Bridge Improvement Project	0	300,000	0	0	0	0	0	0	0	0	300,000
<b>Total Water /G.O. Bonds</b>	<b>1,230,000</b>	<b>3,369,000</b>	<b>3,280,000</b>	<b>1,000,000</b>	<b>975,000</b>	<b>782,000</b>	<b>1,307,000</b>	<b>4,022,000</b>	<b>1,776,000</b>	<b>3,761,000</b>	<b>21,502,000</b>
<b><u>Water /Federal</u></b>											
114 Penacook Lake Dam and Spillway Rehabilitation	250,000 *	0	0	0	0	0	0	0	0	0	250,000
<b>Total Water /Federal</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250,000</b>
<b><u>Water /Capital Transfer</u></b>											
244 Water Meter Replacement Program	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	1,250,000

\*Excluded from Budget Appropriation

CITY OF CONCORD, NEW HAMPSHIRE

**2024-2033  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>Ten Years</b>
2 Information Technology Hardware & Software Replacement	41,250	31,250	17,250	27,750	31,250	25,000	19,125	19,125	37,500	87,875	337,375
124 Water System SCADA Improvements	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	35,000	305,000
302 Enterprise Wide Information Systems Applications	18,750	0	0	0	0	0	0	0	0	0	18,750
297 Geographic Information Systems (GIS)	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	0	0	28,000
88 Water Plant Improvements	0	0	0	0	0	0	0	0	0	25,000	25,000
321 Water System Master Plan & Implementation	0	0	0	80,000	40,000	90,000	0	0	70,000	0	280,000
451 Leak Detection	0	0	10,000	0	0	0	0	15,000	0	0	25,000
525 Telephone System Replacement Program	0	0	37,500	0	0	0	0	0	0	0	37,500
Total Water /Capital Transfer	218,500	189,750	223,250	266,250	229,750	273,500	177,625	192,625	262,500	272,875	2,306,625
<b><u>Water /Capital Close-out</u></b>											
85 Water Main Replacement	1,154	0	0	0	0	0	0	0	0	0	1,154
Total Water /Capital Close-out	1,154	0	0	0	0	0	0	0	0	0	1,154
<b><u>Sewer /G.O. Bonds</u></b>											
91 Sewer Main Rehabilitation and Construction	1,900,000	8,550,000	9,400,000	0	0	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	25,850,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2024-2033  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>Ten Years</b>
104 Hall Street Waste Water Treatment Plant Improvements	650,000	3,580,000	0	5,485,000	4,555,000	3,065,000	3,300,000	1,985,000	2,990,000	1,500,000	27,110,000
121 Vehicle & Equipment Replacement Program	493,000	135,000	75,000	200,000	138,000	280,000	327,000	257,000	343,000	332,000	2,580,000
275 Sewer Pump Station Improvements	300,000	1,720,000	6,000,000	0	500,000	0	250,000	0	0	0	8,770,000
323 Combined Operations & Maintenance Facility (COMF) Improvements	60,000	55,000	20,000	50,000	0	25,000	0	0	0	0	210,000
466 Penacook Waste Water Treatment Plant Improvements	50,000	1,060,000	30,000	1,630,000	225,000	690,000	860,000	320,000	300,000	0	5,165,000
36 Manchester Street / Route 3 South	0	0	300,000	0	0	0	0	0	0	0	300,000
43 Garvins Falls Development Area	0	0	0	0	0	0	0	0	0	2,875,000	2,875,000
89 Hall Street Waste Water Treatment Plant Odor Control	0	0	0	0	0	0	275,000	4,300,000	0	640,000	5,215,000
410 Sewer Video Inspection Equipment	0	0	0	0	0	0	0	0	80,000	0	80,000
636 Electric Vehicle (EV) Charging Stations	0	75,000	0	0	0	0	0	0	0	0	75,000
647 Inflow & Infiltration Removal	0	270,000	0	0	0	0	0	0	0	0	270,000
<b>Total Sewer /G.O. Bonds</b>	<b>3,453,000</b>	<b>15,445,000</b>	<b>15,825,000</b>	<b>7,365,000</b>	<b>5,418,000</b>	<b>5,260,000</b>	<b>6,212,000</b>	<b>8,062,000</b>	<b>4,913,000</b>	<b>6,547,000</b>	<b>78,500,000</b>

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2024-2033  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>Ten Years</b>
<b><u>Sewer /Capital Transfer</u></b>											
91 Sewer Main Rehabilitation and Construction	50,000	40,000	40,000	40,000	40,000	40,000	40,000	80,000	160,000	0	530,000
2 Information Technology Hardware & Software Replacement	41,250	31,250	17,250	27,750	31,250	25,000	19,125	19,125	37,500	87,875	337,375
302 Enterprise Wide Information Systems Applications	18,750	0	0	0	0	0	0	0	0	0	18,750
297 Geographic Information Systems (GIS)	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	0	0	28,000
410 Sewer Video Inspection Equipment	0	0	0	20,000	0	0	0	0	0	0	20,000
525 Telephone System Replacement Program	0	0	37,500	0	0	0	0	0	0	0	37,500
<b>Total Sewer /Capital Transfer</b>	<b>113,500</b>	<b>74,750</b>	<b>98,250</b>	<b>91,250</b>	<b>74,750</b>	<b>68,500</b>	<b>62,625</b>	<b>102,625</b>	<b>197,500</b>	<b>87,875</b>	<b>971,625</b>
<b><u>Sewer /Capital Close-out</u></b>											
104 Hall Street Waste Water Treatment Plant Improvements	1,551,346	0	0	0	0	0	0	0	0	0	1,551,346
<b>Total Sewer /Capital Close-out</b>	<b>1,551,346</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,551,346</b>						
<b><u>Solid Waste /Capital Transfer</u></b>											
381 Landfill Closure and Maintenance	50,000	0	0	0	0	0	0	0	0	0	50,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2024-2033  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Ten Years
447 Landfill Soil Vapor Extraction Systems	0	0	0	0	0	10,000	10,000	0	0	0	20,000
Total Solid Waste /Capital Transfer	50,000	0	0	0	0	10,000	10,000	0	0	0	70,000
<b><u>Solid Waste /G.O. Bonds</u></b>											
447 Landfill Soil Vapor Extraction Systems	0	0	0	0	125,000	45,000	0	0	0	0	170,000
Total Solid Waste /G.O. Bonds	0	0	0	0	125,000	45,000	0	0	0	0	170,000
<b><u>General /Impact Fees Rec Dist 1</u></b>											
567 Penacook Riverfront Parks	12,071	0	0	0	0	0	0	0	0	0	12,071
Total General /Impact Fees Rec Dist 1	12,071	0	0	0	0	0	0	0	0	0	12,071
<b><u>General /Impact Fees Rec Dist 4</u></b>											
52 Keach Park	8,775	0	0	0	0	0	0	0	0	0	8,775
Total General /Impact Fees Rec Dist 4	8,775	0	0	0	0	0	0	0	0	0	8,775
<b><u>General /Impact Fees Traf Dist 3</u></b>											
31 Broadway / West Street Intersection Improvements (McKee Square)	8,480	0	0	0	0	0	0	0	0	0	8,480
Total General /Impact Fees Traf Dist 3	8,480	0	0	0	0	0	0	0	0	0	8,480

\*Excluded from Budget Appropriation

CITY OF CONCORD, NEW HAMPSHIRE

**2024-2033  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

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**PROJECT NUMBER AND DESCRIPTION**

	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>Ten Years</b>
Grand Total	24,274,436	64,970,292	72,015,056	84,180,556	82,670,612	43,142,500	20,995,836	27,754,312	35,476,000	44,755,500	500,235,100

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\*Excluded from Budget Appropriation

CITY OF CONCORD, NEW HAMPSHIRE